## SALT LAKE CITY COUNCIL STAFF REPORT

**D**ATE: October 19, 2010

SUBJECT: Industrial Revenue Bond Application

McGillis School, Inc.

STAFF REPORT BY: Jennifer Bruno, Deputy Director

**AFFECTED COUNCIL DISTRICTS:** District 4

**ADMINISTRATIVE DEPT:** Community and Economic Development

AND CONTACT PERSON: Michael Akerlow, Small Business/Economic Development Manager

### **KEY ELEMENTS:**

A. The McGillis School has submitted an application to Salt lake City for a \$2.8 million Industrial Revenue Bond (IRB).

- 1. The funds will be used to <u>refinance</u> the construction loan on the school's 57,000 square foot addition. The addition is was completed in August 2010. The IRB process would allow the McGillis School to achieve interest savings (they would be able to refinance the loan at a tax-exempt rate, which would likely be one-third lower than the current taxable rate that the school has already secured with a commercial bank).
- 2. The McGillis School is located at 668 South 1300 East and operates in the historic Douglas School building. The addition was built to maintain the architectural characteristics of the historic building.
- 3. The addition cost approximately \$9.8 million to complete, and is anticipated to receive at least LEED Silver, potentially Gold certification next spring. The following are notable sustainable-building practices that were incorporated into the project:
  - Construction of the new building used 90% of the demolished building materials, recycled 8%, and sent 2% of total waste to the landfill.
  - Steel joists used in the addition are made up of recycled automobiles
  - Low VOC-level paint and materials are used
  - Skylights in the facility are made from recycled bottles
  - The building has a white roof and reflective coatings on all windows
  - Lighting in the building has photosensors to automatically adjust electric light levels
- 4. The addition will house an additional 20 full time and 10 part time employees, and payroll will increase by 25%.
- 5. The McGillis School is a private, non-profit school that provides an elementary and middle school curriculum (grades 1-8). Enrollment at the school was 240 students in 2007. The addition will allow enrollment to increase to 360 students.
- 6. The McGillis School notes in their application that they provide a number of scholarships each year to Guadalupe Schools.
- B. The City is acting as a conduit for this transaction, and is lending its AAA credit rating to the tax-exempt bonds.
  - 1. This in no way obligates the City for repayments of the bond should the McGillis School default (see background section for additional discussion of Industrial Revenue Bonds).

- 2. The financial statements for the McGillis school are included in the Administration's transmittal.
- C. The committee reviewing this application voted unanimously to support the request, particularly given the educational use of the facility, accommodation of this use within the existing site, the architectural sensitivity that the addition shows to the historic structure, and the commitment to sustainable building practices.
- D. If the Council supports proceeding with this request, the following is a tentative timetable for approval (*see item #F in the "Background" section for more detail on these steps*):

October 19	City Council receives briefing on the plan of financing
October 19	City Council considers Inducement Resolution and schedules
	public hearing (TEFRA) for the proposed bond issue
November 9	City Council holds TEFRA Hearing (tentative)
November 16	City Council considers final Bond Resolution (tentative)

### **BACKGROUND:**

- A. Industrial Revenue Bonds (IRBs) are tax-exempt bonds issued by a qualified governmental entity for the tax benefit to a private organization the governmental entity can lend its tax-exempt status and credit rating (if applicable) to the bond issuance, thereby securing a lower interest rate for the borrower and reducing the total cost of debt to the private entity.
- B. Repayment of these bonds relies exclusively upon revenues generated by the private entity, and is not considered an obligation of the issuing local governmental entity.
- C. The private entity enters into an agreement with a third party bank, that will be the purchaser of these bonds. This third party will be responsible should the revenue of the private entity not cover the debt service on the bond. The City is in no way liable for the private entity's debt service it is merely a "conduit" for the private entity to secure taxexempt status.
- D. The Industrial Revenue Bond (IRB) process is as follows:
  - 1. The private entity submits an application to the City, detailing the request and answering various policy questions such as economic impact of the project and benefit of the project (the full application is attached in the Administration's transmittal).
  - 2. The private entity pays a \$1,000 non-refundable application fee, and agrees to pay an additional fee (based on amount requested) upon IRB closing. The McGillis School has agreed to pay an additional \$14,000 upon closing. This fee reimburses the City for expenses entailed in issuing the bonds (including City personnel time and related expenses).
  - 3. The application is then reviewed by a committee of City staff (the committee includes representatives from the Attorney's Office, Housing and Neighborhood Development, Economic Development, City Treasurer's Office, the Redevelopment Agency, and the City's financial advisor). The committee discusses the application and makes a recommendation to either forward the request to the Council or request more information.
  - 4. The application is presented to the Council in a work session briefing.
  - 5. If the Council is agreeable, they adopt an "Inducement Resolution" (which indicates the official intent to pursue a bond), and schedule a TEFRA hearing (Tax Equity and Fiscal Responsibility Act) to allow interested members of the public to express their views regarding the issuance of bonds.
  - 6. After the TEFRA hearing the Council may approve a final bond resolution, which would allow the funds to be released to the private entity.

ROBERT FARRINGTON, JR.

DEPUTY DIRECTOR

## SALT' LAKE: CHTY CORPORATION

DEPARTMENT OF COMMUNITY & ECONOMIC DEVELOPMENT
DIVISION OF ECONOMIC DEVELOPMENT

RALPH BECKER

MAYOR

## RECEIVED

OCT 1 2 2010

CITY COUNCIL TRANSMITTAL

Date Received:

It Lake City Mayor

David Everitt, Chief of Staff

Date Sent to City Council: 10/12/2010

**DATE:** October 7, 2010

TO:

Salt Lake City Council

JT Martin, Chair

FROM:

Frank Gray, Community & Economic

Development Department Director

RE:

Industrial Revenue Bond Application from McGillis School, Inc.

**STAFF CONTACTS:** 

Michael Akerlow, Small Business/Economic Development

Manager at 801-535-7941 or mike.akerlow@slcgov.com

**RECOMMENDATION:** 

That the City Council (1) hold a briefing on October 19, 2010, (2) act on an Inducement Resolution and schedule a TEFRA hearing on October 19, 2010 for November 9, 2010, (3) hold a TEFRA Hearing on November 9, 2010, and (4) adopt the Bond Resolution

on November 16, 2010.

**DOCUMENT TYPE:** 

Briefing/Resolution

**BUDGET IMPACT:** 

None—McGillis School, Inc. has paid a \$1,000 non-refundable application fee and will submit an additional \$14,000 at closing to reimburse the City for expenses entailed in issuing the bonds including City personnel time, and related expenses incurred in the

evaluation process.

#### BACKGROUND:

McGillis School, Inc., a 501 (c)(3) organization, has submitted an application to Salt Lake City for a \$2,800,000 Industrial Revenue Bond. The funds will be used to refinance construction financing on at 57,000 square foot addition to the school located at 668 South 1300 East. In June of 2009, Zions Bank finalized a construction note with the McGillis School to provide \$2,800,000 of construction financing for the School's \$10,000,000 addition. The School had

451 SOUTH STATE STREET, ROOM 404

P.O. BOX 145486, SALT LAKE CITY, UTAH 84114-5486
TELEPHONE: 801-535-7945 FAX: 801-535-6005

WWW.SLCGOV.COM/CED



raised approximately \$7,000,000 in cash from a fund raising capital campaign, but needed the remaining \$2,800,000 to complete the project. In August, 2010, the School completed the construction of the addition and is now in the process of taking out the construction financing with the long-term financing that had been previously agreed upon with Zions Bank. However, the School is a non-profit entity and has the legal option to borrow money at tax exempt rates, which are approximately one-third lower than the taxable rate the school already secured, but can only access the tax-exempt rates if the financing takes place through a governmental entity like Salt Lake City. If Salt Lake City approves this project the McGillis School will simply issue tax-exempt bonds, through Salt Lake City, that will be purchased by Zions Bank that will be used to refinance the current taxable construction loan, also financed by Zions Bank that is coming due soon.

The building will receive its LEED certification next spring. It has been built according to LEED Silver standards but might receive a Gold certification. The new building reused 90% of the demolished building on site. Of the remaining 10%, 8% was recycled and only 2% sent to the landfill. The building also includes the following: 100% of all the steel joists are from recycled automobiles; low VOC levels; skylight lenses are 100% recycled bottles; all wood in the building has a chain of custody and is certified by the USFC; white roofs for reflection; reflective coatings on windows; IDEC cooling; photosensitive efficiency lighting; increased green space; drip irrigation; faculty shower/locker facilities to encourage alternate transportation; and 125 new trees.

Industrial Revenue Bonds (IRB's), also referred to as Industrial Development Bonds (IDB's) or Private Activity Bonds, are tax-exempt bonds issued by a qualified governmental entity for the benefit of a private organization. IRS regulations place a "volume cap" on each state for the dollar amount of IRB's that can be issued in any one calendar year. The volume cap varies based on the population of each state. Tax-exempt debt of nonprofit, 501(c)(3) organizations is not subject to volume cap restrictions. Repayment of these bonds relies exclusively upon revenues generated by the private entity and is not considered an obligation of the issuing local governmental entity, sometimes referred to as the "conduit."

Once the City Council is briefed on a "conduit" financing project and gives their approval to proceed with the financing of the project, the next step is for them to adopt an Inducement Resolution and schedule a TEFRA (Tax Equity and Fiscal Responsibility Act) Hearing. An Inducement Resolution indicates the conduit issuer's first "official action" or evidence of official intent to issue private activity bonds and it determines the point after which the user of the project being financed can be reimbursed for capital costs paid of incurred in connection with the acquisition and construction of the project. TEFRA requires as a precondition to excluding interest from gross income for federal income tax purposes on all qualified private activity bonds that 1) a public hearing to allow interested members of the public to express their views regarding the issuance of the bonds; and 2) that the nature of the improvements and projects for which the financing funds will be allocated are presented.

#### DISCUSSION:

The McGillis School roots started as a program of the Salt Lake Jewish Community Center dating back to 1991. It was originally known as the JCC Elementary School until 2000 when it

was renamed the McGillis JCC School. The School was incorporated in April 2002 as an independent school and received section 501(c)(3) non-profit status. At the time the school received a generous donation from Dick and Joanne McGillis which was used to purchase the Douglas School Building, the current campus. The school was renamed The McGillis School. During the 2003-2004 school year the building was renovated and seismically retrofitted. The organization provides elementary and middle school education (grades 1-8). The School has an accredited elementary and middle school curriculum. Since moving to their new campus (Douglas School Building) the enrollment has increased from 131 students in 2003 to 240 students in 2007. The 57,000 square foot addition will accommodate a total of 360 students plus faculty, an additional 120 students.

McGillis School is an active member of the Pacific Northwest Association of Independent Schools (PNAIS) which aims to develop comprehensive accreditation standards, to foster collegial and ethical relations among its schools, and to safeguard and represent their interest. Accreditation of an institution by PNAIS indicates that it meets or exceeds the PNAIS Major Standards and Good Practices. The school is periodically assessed through a process that requires full disclosure and a peer group review process seeking to confirm the congruence between the school's stated mission and its actual program and services.

The \$9 million school addition maintained the same architectural style and characteristics of the historic Douglas School. The McGillis School's use and maintenance of the original Douglas School and recent addition help Salt Lake City preserve a landmark facility. The McGillis School also provides a social benefit to Salt Lake City through its education experience and opportunity that increases the education options for students in Salt Lake City. The McGillis School also provides scholarships to Guadalupe schools.

During construction, hundreds of construction laborers were employed and employment at the school will also increase. It is estimated that there will be a 25% increase in payroll and an additional 20 full-time and 10 part-time employees will be hired.

Approving the IRB for McGillis School will have a positive economic impact on the community by creating more jobs and bringing the related revenue and employee income tax base to Salt Lake City.

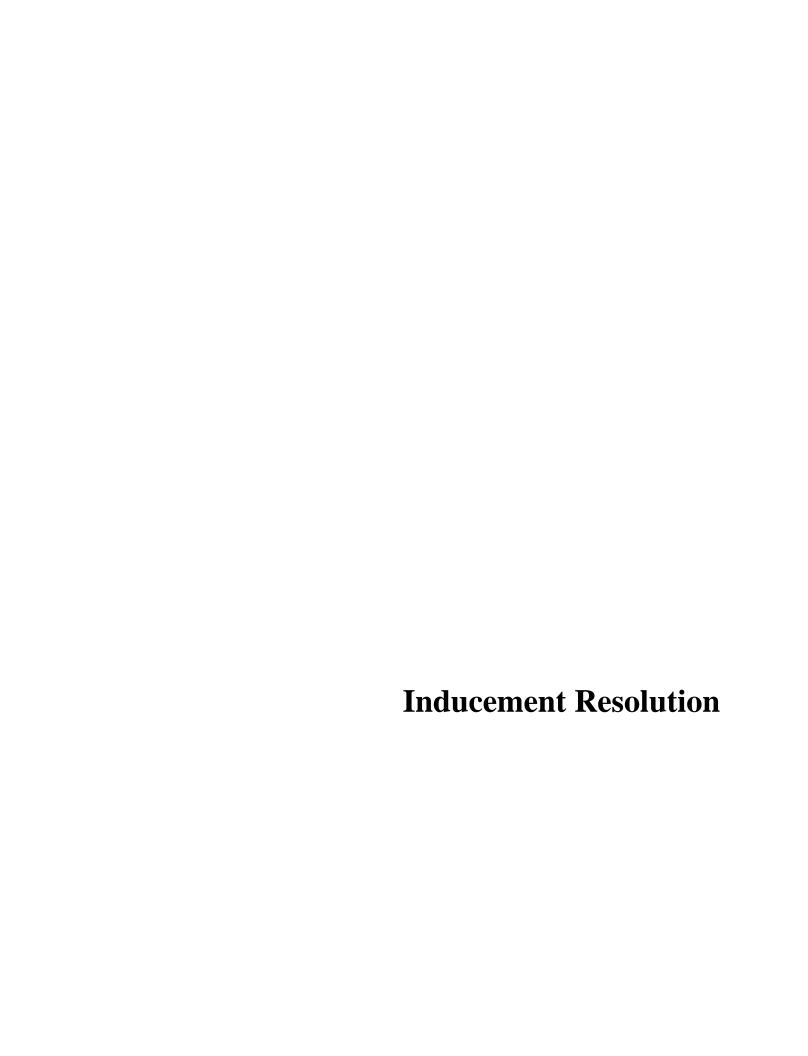
### **PUBLIC PROCESS:**

The City's Industrial Revenue Bond Advisory Committee reviewed the application on October 4, 2010 and recommended favorable action by the City Council.

The City will also hold the TEFRA hearing which allows for public comment.

#### Attachments:

- (1) IRB Application from McGillis School, Inc.
- (2) Inducement Resolution



Ballard Spahr Draft: 10/11/10

Salt Lake City, Utah

October 19, 2010

The City Council of Salt Lake City, Utah (the "Council"), met in regular session at its regular meeting place in Salt Lake City, Utah on October 19, 2010, at 7:00 p.m., with the following members of the Council present:

#### Present:

JT Martin

Jill Remington Love

Carlton Christensen

Luke Garrott

Stan Penfold

Søren Dahl Simonsen

Van Blair Turner

Chair

Vice Chair

Council Member

Council Member

Council Member

Council Member

There were also present:

Ralph Becker Mayor

Edwin P. Rutan, II City Attorney

Beverly Jones Deputy City Recorder

Absent:

After the meeting had been duly called to order and after other matters not pertinent to this Resolution had been discussed, a Certificate of Compliance with Open Meeting Law with respect to this October 19, 2010, meeting was presented to the Council, a copy of which is attached hereto as Exhibit A.

After due deliberation, the	following	Resolution	was	considered,	fully	discussed
and, pursuant to motion made by _		and	seco	nded by		,
was adopted by the following vote:	:					

Those voting YEA:

Those voting NAY:

This Resolution was then signed by the Chair and recorded by the City Recorder. The Resolution is as follows:

### RESOLUTION NO. \_\_\_\_\_ OF 2010

A resolution of the City Council of Salt Lake City, Utah (the "City") authorizing the issuance and sale of not more than \$3,000,000 aggregate principal amount of the City's Facility Revenue Bonds, Series 2010B (McGillis School Project) to finance and refinance the costs of the acquisition, construction and improvement of facilities for McGillis School; providing for the publication of a Notice of Bonds to be Issued and a Notice of Public Hearing; providing for the running of a contest period; and related matters.

WHEREAS, the City is authorized by the Utah Industrial Facilities and Development Act, Chapter 17, Title 11, Utah Code Annotated 1953, as amended, (the "Act") to issue revenue bonds for the purpose of defraying the cost of acquiring, constructing, equipping and furnishing land, buildings, facilities and improvements which are suitable for use for any business purposes and that title to or in such facilities may at all times remain in the Borrower and in such case the bonds of the City shall be secured by a pledge of one or more notes, debentures, bonds or other secured or unsecured debt obligations of the Borrower; and

WHEREAS, there has been presented to the City at this meeting a request from McGillis School, Inc. (the "Borrower"), asking the City to adopt a resolution authorizing the issuance and sale of the City's facility revenue bonds, the proceeds of which will be used to finance and refinance expenditures incurred by the Borrower for the acquisition, construction, improvement, equipping and furnishing of facilities for use as educational facilities to be located in Salt Lake City, Utah (the "Project"); and

WHEREAS, the Bonds shall be special limited obligations of the City payable solely from and secured by revenues, rights, interests and collections pledged by the Borrower and shall not constitute nor give rise to a general obligation or liability (legal or equitable) of the City or of the State of Utah or of any subdivision thereof or a charge against either of their general credit or taxing power; and

WHEREAS, the City has determined that it would be in furtherance of the purposes of the City and the Act to issue not more than \$3,000,000 of its Facility Revenue Bonds, Series 2010B (McGillis School Project) (the "Bonds") for the purpose of financing the Project; and

WHEREAS, Section 11-17-16 of the Act provides for the publication of a Notice of Bonds to be Issued, and the City desires to publish such a notice at this time in compliance with the Act with respect to the Bonds and to give notice of a public hearing to be held by the City with respect to the Bonds; and

WHEREAS, the Bonds are expected to be issued pursuant to a Loan Agreement in substantially the form which was before the City Council at the time of adoption of this Resolution:

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF SALT LAKE CITY, UTAH, AS FOLLOWS:

<u>Section 1.</u> All terms defined in the foregoing recitals hereto shall have the same meanings when used herein.

<u>Section 2.</u> All action heretofore taken (not inconsistent with the provisions of this Resolution), by the City and by the officers of the City directed toward the issuance of the Bonds are hereby ratified, approved and confirmed.

In order to finance and refinance the acquisition, construction, Section 3. improvement, equipping and furnishing of the Project with the resulting public benefits which will flow therefrom, the City hereby expresses its intent to finance certain qualified expenditures incurred with respect to the Project with proceeds of an issue of Bonds issued and sold pursuant to the provisions of the Act in a principal amount sufficient to pay the cost of financing and refinancing the Project, together with costs incident to the authorization, sale and issuance of the Bonds (to the extent permitted by law), the aggregate cost of the Project and the cost of authorization, sale and issuance of the Bonds being presently estimated not to exceed \$3,000,000. The Council hereby authorizes the issuance of the Bonds and declares its intention to issue the Bonds according to the provisions of this Resolution, the Loan Agreement in substantially the form attached hereto as Exhibit B, and a Final Bond Resolution, to be adopted at or about the time of the sale of the Bonds. In addition, the Council hereby expresses the intent of the City to reimburse qualified costs of the Project in accordance with the provisions of Treasury Regulation Section 1.150-2. Notwithstanding anything herein contained to the contrary the City shall have no liability to the Borrower or any other person for any costs or funds advanced if the Bonds are not issued.

Section 4. The City is expected to loan the proceeds of the Bonds to the Borrower pursuant to a Loan Agreement between the City, Zions First National Bank, or other approved lender (collectively, the "Bank") and the Borrower whereby the Borrower will be obligated, among other things, (i) to make payments to the Bank in amounts and at times sufficient to pay the principal of and premium, if any, and interest on all of the Bonds and (ii) to provide, or cause to be provided, collateral or other security to secure payment of the Bonds in such manner and in such amounts as the Bank, as purchaser of the Bonds, deems appropriate. The City has not authorized the pledge of its credit for the payment of the Bonds or the financing or refinancing of the Project.

Section 5. In accordance with provisions of the Act and in order to comply with Section 147(f) of the Internal Revenue Code of 1986, as amended, the City Recorder is hereby authorized to publish one (1) time in The Salt Lake Tribune, a newspaper of general circulation within the City, a "Notice of Bonds to be Issued and of Public Hearing" at least fourteen (14) days prior to November 9, 2010, the hearing date set forth in said Notice, and the Council will meet in public session on November 9, 2010 to receive public comment on the proposed issuance of Bonds. The City Recorder shall also cause a copy of this Resolution (together with all exhibits hereto) to be kept on file in her office in Salt Lake City, Utah, for public examination during the regular business hours

of the City until at least thirty (30) days from and after the date of publication thereof. The Notice of Bonds to be Issued and of Public Hearing shall be in substantially the following form:

### NOTICE OF BONDS TO BE ISSUED AND OF PUBLIC HEARING CITY COUNCIL OF SALT LAKE CITY, UTAH

NOTICE IS HEREBY GIVEN pursuant to the provisions of the Utah Industrial Facilities and Development Act, Title 11, Chapter 17, Utah Code Annotated 1953, as amended (the "Act"), that on October 19, 2010, the City Council (the "Council") of Salt Lake City, Utah (the "City") adopted a resolution (the "Resolution") in which it authorized the issuance of the City's Facility Revenue Bonds, Series 2010B (McGillis School Project) (the "Bonds") in the aggregate principal amount of not to exceed \$3,000,000. Pursuant to the Resolution, the City proposes to lend the proceeds of the Bonds to McGillis School, Inc. (the "Owner") for the purpose of financing and refinancing the costs of the acquisition, construction, improvement, equipping and furnishing of an approximately 53,000 square-foot educational facility addition (the "Project"), to be located at approximately 668 South 1300 East, Salt Lake City, Utah, to be owned and used by the Owner as offices, classrooms and laboratories.

NOTICE IS FURTHER GIVEN that, in connection with the City's proposed issuance of the Bonds, the City will meet on Tuesday, November 9, 2010 at 451 South State Street, Room 315, Salt Lake City, Utah, at 7:00 p.m. for the purpose of conducting a public hearing. Interested individuals are invited to express their views, both orally and in writing, on the proposed issue of the Bonds and the location and nature of the Project. Comments at the public hearing are invited. Written comments may be submitted to the City at its Council's office located at 451 South State Street, Room 304, Salt Lake City, Utah, until 5:00 p.m. on November 8, 2010. Additional information may be obtained from the City at its office shown above or by calling (801) 535-7600. Subsequent to the hearing, the Council will consider approving the Bonds for the Project.

The City is authorized to issue the Bonds pursuant to the Act. The Bonds will be special limited obligations of the City payable solely from amounts provided by the Owner, including monies and securities held from time to time under a Loan Agreement under which the Bonds are expected to be issued (the "Loan Agreement"). The Bonds and the interest thereon will not be a debt of the City or of the State of Utah or any political subdivision, and neither the City nor the State of Utah or any political subdivision will be liable thereon, and in no event will the Bonds or the interest thereon be payable out of any funds or properties other than those of the City expressly provided therefor under the Loan Agreement. The Bonds will not constitute an indebtedness within the meaning of any constitutional or statutory debt limitation or restriction.

The Bonds are to be issued and sold by the City pursuant to the Resolution, including as part of said Resolution a form of the Loan Agreement and said Loan Agreement shall contain such terms and provisions as shall be approved by the City at the time of adoption of a Final Bond Resolution. A copy of the Resolution and the Loan Agreement are on file in the office of the City Recorder of the City at 451 South State Street, Room 415, Salt Lake City, Utah, where they may be examined during regular

business hours of the City Recorder from 8:00 a.m. to 5:00 p.m. for a period of at least thirty (30) days from and after the date of publication of this notice.

NOTICE IS FURTHER GIVEN that a period of thirty (30) days from and after the date of the publication of this notice is provided by law during which any person in interest shall have the right to contest the legality of the Resolution, the Loan Agreement, or the Bonds, or any provision made for the security and payment of the Bonds, and that after such time, no one shall have any cause of action to contest the regularity, formality or legality thereof for any cause whatsoever.

Date: October 19, 2010

SALT LAKE CITY, UTAH

/s/ Christine Meeker
City Recorder

Published in The Salt Lake Tribune

Section 6.	If any provisions	s of this resolu	tion should be	held invalid, the
invalidity of such pa	rovision shall not af	fect the validity	of any of the	other provisions of
this resolution.				

<u>Section 7.</u> No member of the City Council or employee of the City has any interest, direct or indirect, in the transactions contemplated by the City as described herein.

<u>Section 8.</u> All resolutions of the City or parts thereof, inconsistent herewith, are hereby repealed to the extent only of such inconsistency.

<u>Section 9.</u> This resolution shall become effective immediately upon its adoption.

PASSED AND APPROVED BY THE CITY COUNCIL OF SALT LAKE CITY, UTAH THIS 19TH DAY OF OCTOBER, 2010.

	Chair
(SEAL)	
ATTEST:	
City Recorder	

### PRESENTATION TO THE MAYOR

disapp			resolution		-		Mayor	for	his	approval	or
					Ву:		Cha	air			
		M	IAYOR'S A	\PPR(	OVAL OR	DISAPI	PROVA	L			
2010.	The	foregoing	resolution	is he	reby appr	oved on	this				,
					Ву:		May				

STATE OF UTAH	)
	:ss
COUNTY OF SALT LAKE	)

- I, Christine Meeker, the undersigned duly appointed, qualified and acting City Recorder of Salt Lake City, Utah (the "City"), do hereby certify:
- 1. The foregoing pages are a true, perfect and complete copy of a resolution duly adopted by the City Council of the City during proceedings of the City Council of the City, had and taken at a lawful regular meeting of said City Council held at the City offices in Salt Lake City, on the 19th day of October, 2010, commencing at the hour of 7:00 p.m., as recorded in the regular official book of the proceedings of the City kept in my office, and said proceedings were duly had and taken as therein shown, and the meeting therein shown was duly held, and the persons therein were present at said meeting as therein shown.
- 2. All members of said City Council of said City were duly notified of said meeting, pursuant to law.
- 3. There will be published one time in <u>The Salt Lake Tribune</u>, a newspaper having general circulation in Salt Lake City, Utah, a Notice of Bonds to be Issued and of Public Hearing, the affidavit of which publication will, when available, be attached hereto.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of said City this 19th day of October, 2010.

	By:	
	City Recorder	
(SEAL)		

## EXHIBIT A

### CERTIFICATE OF COMPLIANCE WITH OPEN MEETING LAW

I, Christine Meeker, the undersigned City Recorder of Salt Lake City, Utah (the "City"), do hereby certify, according to the records of the City in my official possession, and upon my own knowledge and belief, that in accordance with the requirements of Section 52-4-202, Utah Code Annotated, 1953, as amended, I gave not less than twenty-four (24) hours public notice of the agenda, date, time, and place of the October 19, 2010, public meeting held by the City Council as follows:
(a) By causing a Notice, in the form attached hereto as <u>Schedule 1</u> , to be posted at the City's principal offices on October, 2010, at least twenty-four (24) hours prior to the convening of the meeting, said Notice having continuously remained so posted and available for public inspection until the completion of the meeting;
(b) By causing a Notice, in the form attached hereto as <u>Schedule 1</u> , to be delivered to <u>The Salt Lake Tribune</u> on October, 2010, at least twenty-four (24) hours prior to the convening of the meeting; and
(c) By causing a Notice, in the form attached hereto as <u>Schedule 1</u> , to be posted on the Utah Public Notice Website ( <a href="http://pmn.utah.gov">http://pmn.utah.gov</a> ) at least twenty-four (24) hours prior to the convening of the meeting.
In addition, the 2010 Notice of Annual Meeting Schedule for the City Council, in the form attached hereto as <a href="Schedule 2">Schedule 2</a> , was given specifying the date, time and place of the regular meetings of said City Council to be held during the year, by causing said Notice to be (i) posted on, at the principal office of the City Council, (ii) provided to at least one newspaper of general circulation within the City on and (iii) published on the Utah Public Notice Website ( <a href="http://pmn.utah.gov">http://pmn.utah.gov</a> ) during the current calendar year.
IN WITNESS WHEREOF, I have hereunto subscribed my official signature this 19th day of October, 2010.
By:City Recorder
(SEAL)

## SCHEDULE 1

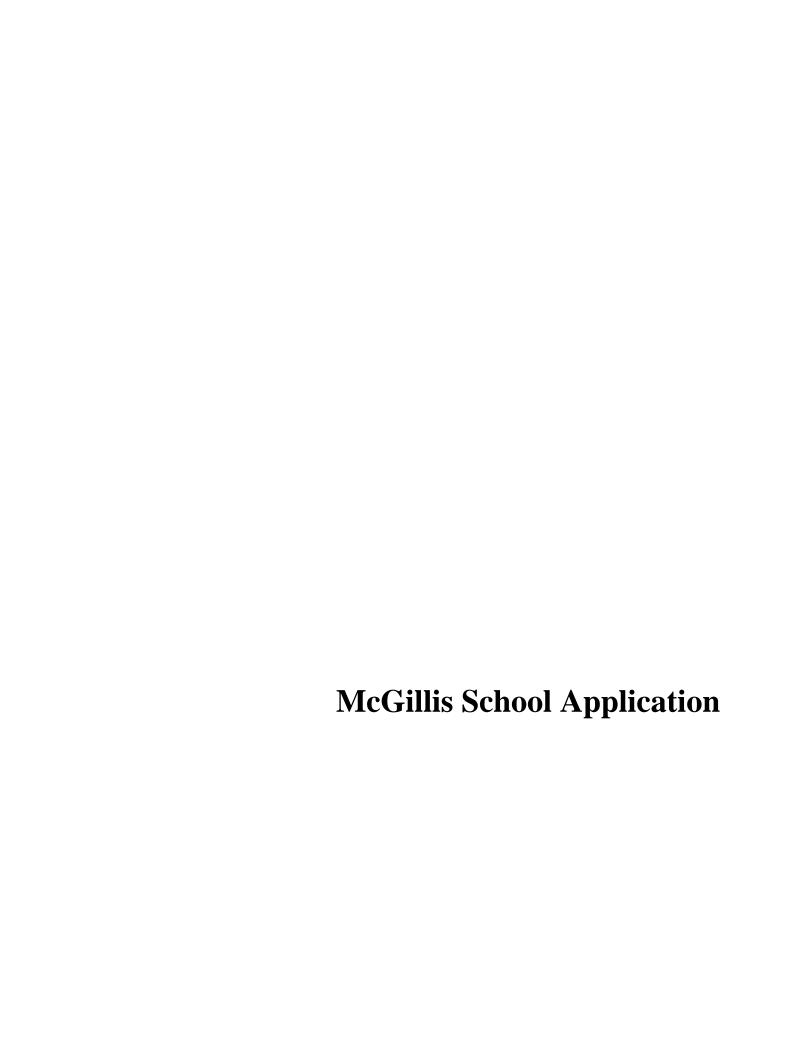
## SCHEDULE 2

## EXHIBIT B

### LOAN AGREEMENT

(See Transcript Document No. \_\_\_\_)

## AFFIDAVIT OF PUBLICATION OF NOTICE OF BONDS TO BE ISSUED AND OF PUBLIC HEARING





## Salt Lake City Corporation INDUSTRIAL REVENUE BOND APPLICATION

PART A: APPLICANT INFORMATION
1. Name of applicant:
McGillis School, Inc.
2. Address of applicant:
668 South 1300 East
Salt Lake City, UT 84102
3. Attachment A: Include a brief history of your company.
4. Name and address of all other major business officers and investors supporting this application:
A list of the board of trustees for the McGlilis School has been included as attachment A.
Please note that the Trustees do not provide financial backing for the project being finance although they
are responsible for the direction and affairs of the School.
<ol> <li>Name and address of bond counsel (bond counsel must be retained before application is considered complete for processing):</li> </ol>
Randy Larson
Ballard Spahr
201 So. Main Suite 800
Salt Lake City, UT 84111

6. Name and address of proposed underwriter or purchaser of bonds:
Zions Bank
One South Main Street
Salt Lake City, UT 84133
PART B: PROJECT INFORMATION
1. Name and description of the project (minimum of one page):
See attached exhibit B
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NA
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Salt Lake City, UT 84102  3. Type of Industry:	
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Salt Lake City, UT 84102  3. Type of Industry:	
3. Type of Industry:   Hotel/Tourism	2. Address of project:
3. Type of Industry:    Hotel/Tourism	668 South 1300 East
Hotel/Tourism Light Industry Heavy Industry Regional Scale Retail Community Scale Retail Neighborhood Scale Retail Neighborhood Scale Retail Research and Development High Density Housing Low Density Housing/Infill Other (Specify) School Elementary & Middle Education  4. Rationale for seeking public support for Industrial Revenue Bond approval: The McGillis School is seeking tax-exempt bond financing because as a non-profit 501 c-3 it qualifies for such financing when Issuing through a local government conduit Issuer. Tax exempt financing will result in a lower interest rate and will make it easier for the school to pay debt service on its debt and pay for other programs related to the school's curriculum and mission. The McGillis School is providing a public service to all of the families it provides	Salt Lake City, UT 84102
Hotel/Tourism Light Industry Heavy Industry Regional Scale Retail Community Scale Retail Neighborhood Scale Retail Neighborhood Scale Retail Neighborhood Scale Retail Research and Development High Density Housing Low Density Housing/Infill Other (Specify) School Elementary & Middle Education  4. Rationale for seeking public support for Industrial Revenue Bond approval: The McGillis School is seeking tax-exempt bond financing because as a non-profit 501 c-3 it qualifies for such financing when Issuing through a local government conduit issuer. Tax exempt financing will result in a lower interest rate and will make it easier for the school to pay debt service on its debt and pay for other programs related to the school's curriculum and mission. The McGillis School is providing a public service to all of the families it provides	
Hotel/Tourism Light Industry Heavy Industry Regional Scale Retail Community Scale Retail Community Scale Retail Neighborhood Scale Retail Commercial/Office Research and Development High Density Housing Low Density Housing Other (Specify) School Elementary & Middle Education  4. Rationale for seeking public support for Industrial Revenue Bond approval: The McGillis School is seeking tax-exempt bond financing because as a non-profit 501 c-3 it qualifies for such financing when Issuing through a local government conduit Issuer. Tax exempt financing will result in a lower interest rate and will make it easier for the school to pay debt service on its debt and pay for other programs related to the	
	Light Industry Heavy Industry Regional Scale Retail Community Scale Retail Neighborhood Scale Retail Research and Development High Density Housing Low Density Housing/Infill Other (Specify) School Elementary & Middle Education  4. Rationale for seeking public support for Industrial Revenue Bond approval: The McGillis School is seeking tax-exempt bond financing because as a non-profit 501 c-3 it qualifies for such financing when Issuing through a local government conduit issuer. Tax exempt financing will result in a lower interest rate and will make it easier for the school to pay debt service on its debt and pay for other programs related to the school's curriculum and mission. The McGillis School is providing a public service to all of the families it provides

5. Will the project have a positive economic impact on the community?
The \$9 million construction improvements have provided work for local contractors, construction workers and
others in the building industry. The improvements will also help the McGillis school provide a greater education
environment and provide employment to its current faculty and staff and lay a foundation for adding additional
faculty and staff as the school grows.
The growth allows for an increase of ~20 FTE and ~
10 PTE.
6. What social and physical benefits will be realized by the City?
The \$9 million McGillis School addition maintained the same architectural style and characteristics of the historic
Douglas School that the McGillis School originally purchased and improved. The McGillis School's use and
maintenance of the original Douglas School and recent addition help Salt Lake City preserve a landmark facility. The
McGillis School also provides a social benefit to Salt Lake City through the unique education experience and
opportunity that increases the education options for students in Salt Lake City. The McGillis School also provides
scholarships to Guadalupe schools.
7. Does the project contribute to the development of underutilized property in the City?  The property surrounding the school that is being developed was used as a playground before and now it will be
used as an education facility.

8. Does the project generate synergies for the development of surrounding properties?  The Improvements will add to the existing campus of the McGillis School and will make the entire facility a better
place for education. The improvements also ensure that the existing land and buildings will be used as an education
facility for years to come.
9. Does the project serve unmet needs of City residents? The McGillis School provides an education experience and education programs that are not provided by any other
education facility in Salt Lake City.
· · · · · · · · · · · · · · · · · · ·
PART C: FINANCIAL INFORMATION
Attachment B: Include audited financials of the applicant for the last three years.
2. Attachment C: Include operating statements.
3. Amount of proposed Industrial Revenue Bond: \$2,800,000.00
4. Is an application for the State allocation required?
☐ Yes
☐ If so, when will the application be made?
■ No
Be aware that the allocation expires 90 days after approval by the State if the bonds are not sold.

Page 5

IRB

of a Private Entity shall be credit enhar a 'AAA'-rated municipal bond insurer, of	ffered revenue bonds issued by the City on behalf need by either a bond insurance policy issued by or by a direct-pay letter-of-credit from a financial vidence of the availability of such bond insurance be City with the initial application.
Bond insurance:	Direct-pay-letter-of-credit:
Provider:	
Rating:	
a sophisticated investor or group of sopenhancement requirement will be waive confirmation from a sophisticated investing type of investment and that under the bonds constitute or impose upon the	ed once the City has received written stor that it understands the risks associated with no circumstance will non-payment or a default on le City any financial obligation or liability.
Sophisticated Investor: Zions B	ank
6. Anticipated method and terms of bo The bonds will sold as a private placement to Z	nding: Ions Bank who will purchase the bonds for its own portfolio.
The bonds will have a fixed interest rate	e that resets in 10 years and matures in 20 years.
Action to the second se	
7. What impact will the proposed expa	nsion have on your company?
	an economically, educational, and
socially sustainable siz	ze for a K-8 School.

8. Identify your sources and	d uses of funds:	
Sources: See atta	ched exhibit C	
,	4P-919-41-418-418-4-1-1-1-1-1-1-1-1-1-1-1-1-1-	
	Market Ma	
		404
9. How will the bond be rep	aid?	
•	nts with 10 year call & 20	) Vear amortization.
The second secon		<b>y</b>
,		
		WA PANA
Marie Control Marie Control Co		
10. Estimated annual tax re	venue generated by project:	
	Total Payroll Value	
Total Current Payroll	Estimated in 1 Yr.	Estimated in 5 Yrs.
1,850,065	2,507,245	<u>3,584,183</u>
	Down or low V to a 15 and	
	Property Valuations	
Total Valuation	Estimated in 1 Yr.	Estimated in 5 Yrs.
Taxable value of \$0 as non-profit		
	Gross Taxable Sales	
Current Taxable Sales	Estimated in 1 Yr.	Estimated in 5 Yrs.
No taxes as a non-profit		
11. Description of all collate	ral required to finance the project	t:

See product desc	cription or	n exhibit C		
		- 10 / 10 · 10 · 10		
PART D: EMPLOYMENT	INFORMATIO	ИС		
How many new jobs will applicant's total payroll will		· · · · · · · · · · · · · · · · · · ·	nd what perce	ntage of the
25 % increase	in payr	oll		(VIII )
20 FTE /10 P	TE jobs			
60.1. of job	s are edu	cators / teau	chers	
35:1. of jok	is ove su	poort staff		
35:1. of jobs	are man	agement 10	dministrat	ริงก
J		J. 1.		
2. Specify the classificatio	n and number	of permanent j	obs created:	
Classification Employme	Present nt	Proposed Employment		10 Year Projected ✓
Executives/Mgrs.	_ 5		<u> </u>	6.5
Professionals	38	<u></u>	<u> 58                                    </u>	60
Craftsmen (Skilled)	0		<u> </u>	
Laborers (Unskilled)	<u> </u>	707-7-47-4-4-4-4	<u>9</u>	9
Office/Clerical	7	· · · · · · · · · · · · · · · · · · ·	10	11
Services/Sales	<del></del>	<u> </u>		
Other (Specify)				
3. For each type of employ	/ment classific	cation, specify th	e average anr	nual wage:
IRB	Pag	je 8		

<u>Classification</u>	Current Average Annual Wa	ıge
Executives/Mgrs.	70,000	
Professionals	40-45,000	
Craftsmen (Skilled)	· ·	
Laborers (Unskilled)	<u> 25-28,000</u>	
Office/Clerical	<u> 30 - 38,000</u>	
Services/Sales	·	
Other (Specify)		
14 month cons	truction phase.	contractors during the
By Signature of Authorized Date: 9110	zed Representative)	(Please Print Name)  (Please Print Name)

Please enclose a \$1,000 nonrefundable application fee and send application package to:

Ed Butterfield
Small Business/Economic Development Manager
Mayor's Office
Salt Lake City Corporation
451 South State Street, Room 306
Salt Lake City, Utah 84111

If you have questions, call 801/535-6306.

### **FEE SCHEDULE**

The applicant shall pay to the City, at the time of filing, an application fee that is nonrefundable even if the bonds are not issued. The application fee for a new issue is \$1,000 and for a refunding issue is \$500. This fee may be applied to the following fee schedule.

The applicant shall also pay to the City, at the time of closing, an industrial revenue bond fee that shall be calculated as follows:

\$7,500 plus

.15% of the principal face amount of the bonds for the first \$5,000,000

.10% for the second \$5,000,000

.075% for the third \$5,000,000

.05% for the fourth \$5,000,000

The minimum fee for any issue shall be \$15,000 and the maximum fee shall be \$25,000.

In addition, the applicant shall pay to the City's Financial Advisor at closing \$1.75 per \$1,000 par amount of the bonds, with a minimum of \$7,500 for financial advisory services associated with the issuance of the proposed bonds.



## Salt Lake City Corporation INDUSTRIAL REVENUE BOND APPLICATION

# Exhibit A

Competition:

Demand is driven by perceived inade المسافات المعالمة والمعالمة المعالمة والمعالمة والمعالمة والمعالمة المعالمة المعالم largely on its reputation for quality. Large schools can offer a wider range of instruction and have some economies of scale. Small schools can be successful by providing instruction in a special field. Schools are highly labor-intensive.

Parents send their children to private religious schools because of the perception that they provide a better academic or moral education. Some private schools provide intensive instruction unavailable in regular public schools, such as in music, art or religion. Various objective measures, like test scores and eventual college attendance, seem to bear out the academic superiority of private schools.

#### Administration:

C.

Matt Culberson, Head of School - Mr. Culberson has 28 years as a professional educator and administrator. He earned a B. A. in philosophy from Washington and Lee University and an M. A. in ethics from the University of Denver. He has been the Head of the McGillis School for the past two years.

Marci Burk, Business Manager - Mrs. Burk manages the business office and is responsible for all financial reporting. She has over 12 years of experience as an office administrator. She has been with The McGillis School since its inception in

#### Board of Trustees:

As a non-profit organization, McGillis School receives oversight by a volunteer board of trustees, whose composition is selected from business and civic leaders recruited by the current board trustees and the Executive Director. As of 2008-2009 the Board consists of the following volunteers:

#### Board of Trustees: "

Ann Bernstein\*, President - MBA, Human Relations Professional

John Bergerson\*, Treasurer – Financial Advisor at Albion Financial Group

Mait Culberson\*, Head of School (Ex-officio Board Member)

Kerl Gardner\*, Secretary -- Attorney for Legal Aid Society of Salt Lake

Brandon Higley\* - Professional Event Planner

Lori Krasny\*, President-Elect - Director of Autism Services at The Children's Center

Lisa Treiman\*, Past President Attorney

Jim Ack - Veterinarian and owners of University Veterinary Hospital

Ellen Behrens - PhD, Psychologist and Owner of Canyon Research and Consulting Denise Goldsmith - Clinical Child Rsychologist

Susanne Goldsmith - Fundralser (retired) - --

Tom Goldsmith - Pastor, First Uniterian Church

Jim Isaacson - Project Leader, GE HealthCare .

Kelly Lawler - Principal Project Manager at Lewler Solutions

Bradley Katz - Ophthalmologist at Morah Eye Center, U. of U.

Joanne McGills - Benefactor and phllanthropist

Joe Norman - Faculty Representative (Middle School Math/Science Teacher)

Steve Panish - Assistant VP, Capital programs and space management, U, of U, College of Health Sciences

Robin Perley - Director of Blo-Kids Preschool, U. of U.

Hal Pos -- Attorney at Parsons, Behle and Lattimer

Maeera Shreiber -- Professor of English, U. of U.

Sandra Sweetland - Parent Association Representative

Larry Welss - Attorney, Van Cott Bagley Corriwall & McCarthy

Katherine Welkle - Chief Nursing Officer, Primary Children's Medical Center

\*Members of Executive Committee



## Salt Lake City Corporation INDUSTRIAL REVENUE BOND APPLICATION

## Exhibit B

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	, ,

#### Sources and Uses

USES:			Proposed Loan	Borrower	Total
					1
Building & Excess Land <sup>1</sup>				6,470,000	6,470,000
'HARD COSTS					
Building Cost	55,756 sq. ft, X	\$135.16 /SF	1,035,706	6,500,000	7,635,706
Site Improvements	160,736 sq. ft. X	\$5,46 /SF	878,382	-	878,382 v
Hard Cost Contingency		5.00%	421,000		421,000
Total Hard Costs			2,335,088	6,500,000	8,835,088
· SOFT COSTS					
Architecture & Engineering			445,000	•	445,000~
Site Permits			46,740		46,740
Building Permits			95,877	u	95,877/
Testing inspections			48,067	u	48,067~
Title Fees			11,000	ш	11,0001
Taxes & Insurance			4,000	H	4,000~/
Environment Reports			2,000	-	2,000
Solls Report			5,000		5,000 🗸
Doc Prep Fee			850	-	850 v
Inspections			8,100	₩	8,100
Construction Loan Fee	3,095,000	0.50%	15,475	₩	15,475
Term Loan Fee	3,095,000	0,25%	7,738	н.,	7,738
Interest Reserve <sup>2</sup>	3,095,000 7.00%	,	39,719	. ~	39,719 🗸
Soft Cost Contingency	4.16%		30,346	<u>·</u>	30,346
· Total Soft Costs	65,756 sq. ft. X	\$13.63 /SF	769,912	-	759,912
TOTAL USES OF FUNDS	55,756 sq. ft. X	\$288.13 /SF	3,095,000	12,970,000	16,065,000
SOURCES:					<u> </u>
Proposed Loan				19%	3,095,000
Bwr Bldg & Excess Land Equity				40%	6,470,000
Borrower Cash Equity <sup>3</sup>				<u>40%</u>	6,500,000
Total	•			100%	16,065,000

1. This value represents the appraised "as is" value of the subject building plus excess land (see table below for detail).

	sf	Value PSF	As is Value
Above Grade	19,036	\$186.25	3,545,455
Basement	1,837	\$74,50	136,857
Excess Land	118,252	\$25.00	2,956,300
Minus Razing C	osts		(170,880)
Total			6,467,732
Rounded			6,470,000

2. Interest reserve is based 60% outstanding over a four month period multiplied by a factor of 110%. The interest reserve has been established for 4 months as all donor money will be used in the project first, thus it is anticipated the

loan funds will only be out for approximately 4 months.

The borrower's cash equity will come from two sources. Six million will come from Dick McGillis, and an additional \$500,000 will come from additional cash pledges.



# Salt Lake City Corporation INDUSTRIAL REVENUE BOND APPLICATION

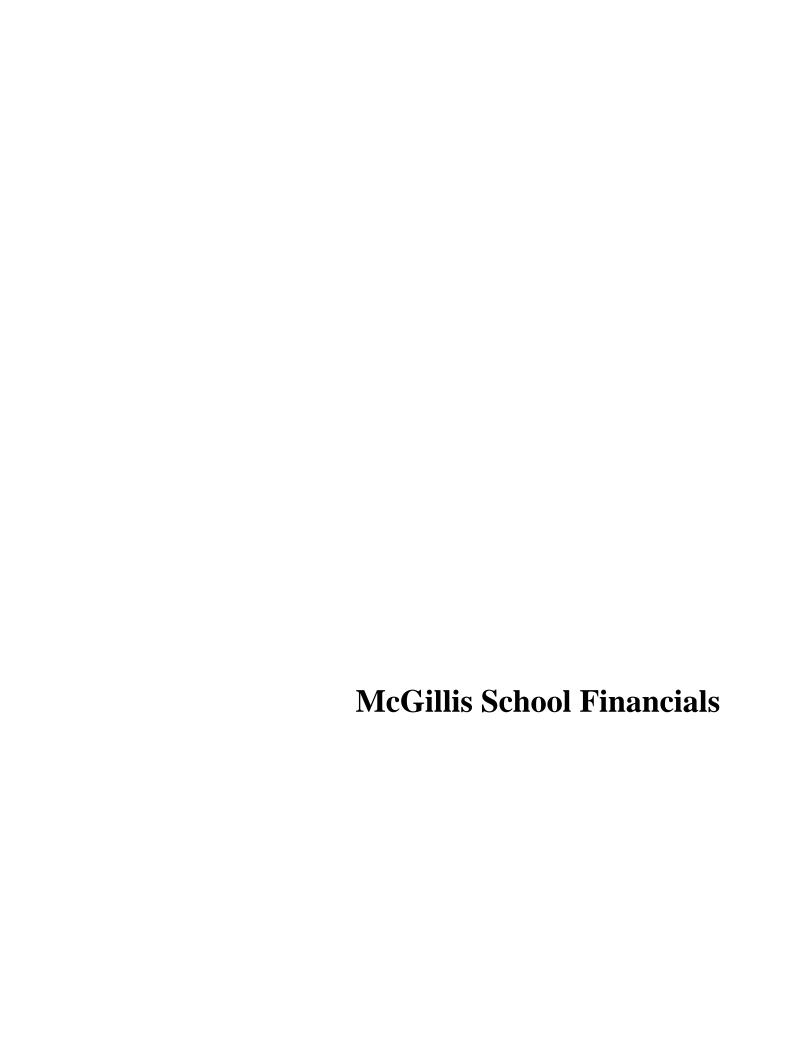
## Exhibit C

The McGillis School (The School/Organization) roots were as a program of the SL Jewish Community Center dating back to 1991. It was originally known as the JCC Elementary School until 2000 when it was renamed the McGillis JCC School. The School was incorporated in April 2002 as an independent school and received section 501(c) (3) not-for-profit status. At the time the school received a generous donation from Dick and Joanne McGillis which was used to purchase the Douglas School Building, the current campus. The school was renamed The McGillis School. During the 2003-2004 school year the building was renovated and seismically retrofitted.

The organization provides elementary and middle school education (grades 1-8). The School has an accredited elementary and middle school curriculum. Since moving to their new campus (Douglas School Building) the enrollment has increased from 131 students in 2003 to 240 students in 2007. They are currently near capacity.

The School is planning a 53,000 square foot addition to the existing structure. The additional space will allow them to accommodate a total 360 students plus faculty. The estimated cost of the addition is \$10,0MM. The McGillis family has committed \$6.0MM towards the addition. The School has \$800M of additional cash pledges. They are requesting two credit facilities; 1.) a \$3,095M construction loan and; 2.) a \$3,095M 20 year amortizing term loan to takeout the construction loan upon completion of the addition to the building. Funding for the addition will come first from pledged donation before the construction loan will be funded.

McGillis School is an active member of the Pacific Northwest Association of Independent Schools (PNAIS) which aims to develop comprehensive accreditation standards, to foster collegial and ethical relations among its schools, and to safeguard and represent their interests. Accreditation of an institution by PNAIS indicates that it meets or exceeds the *PNAIS Major Standards and Good Practices*. The school is periodically assessed through a process that requires full disclosure and a peer group review process seeking to confirm the congruence between the school's stated mission and its actual program and services.





# McGILLIS SCHOOL FINANCIAL STATEMENTS

June 30, 2007



### Mayer Hoffman McCann P.C. An Independent CPA Firm

175 South West Temple, Suite 650 Salt Lake City, Utah 84101 801-364-9300 ph 801-364-9301 fx www.mhm-pc.com

#### INDEPENDENT AUDITORS' REPORT

To the Board of Directors of McGillis School

#### McGILLIS SCHOOL

We have audited the statement of financial position of McGillis School (a nonprofit corporation) as of June 30, 2007 and the related statements of activities and cash flows for the year then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audit. The prior year summarized information has been derived from McGillis School's June 30, 2006 financial statements, and in our report dated November 19, 2007, we expressed an unqualified opinion on these financial statements.

We conducted our audit in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of McGillis School as of June 30, 2007 and 2006, and the changes in net assets and its cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

Mayer Haffman McCame P.C.
Salt Lake City, Utah
November 19, 2007



#### STATEMENT OF FINANCIAL POSITION

June 30, 2007 with Summarized Totals for 2006

	2007		2007 Sum 2007 Tota	
<u>ASSETS</u>				
CURRENT ASSETS Cash and cash equivalents Tuition receivable, less allowance for losses (2007, \$6,752; 2006, \$10,000) Promises to give (less allowance for uncollectible pledges of \$5,550 in 2007) Prepaid expenses	\$	850,088 25,342 50,336 886	\$	1,927,786 19,371 47,494 7,669
TOTAL CURRENT ASSETS		926,652		2,002,320
PROPERTY AND EQUIPMENT, at cost less accumulated depreciation  PROMISES TO GIVE, less unamortized discount		3,921,893 4,854		3,972,409
(2007, \$797; 2006, \$3,751)  TOTAL ASSETS	\$	4,853,399	\$	6,007,261
LIABILITIES AND NET ASSI	<u>ETS</u>			
CURRENT LIABILITIES  Deferred tuition revenue  Accounts payable  Accrued expenses	\$	217,344 43,664 8,148	\$	251,237 37,236 2,113
TOTAL CURRENT LIABILITIES		269,156		290,586
LONG-TERM OBLIGATION		, , , , , , , , , , , , , , , , , , ,		1,800,000
TOTAL LIABILITIES		269,156	<u> </u>	2,090,586
NET ASSETS Unrestricted Temporarily restricted		4,584,243		3,078,035 838,640
TOTAL NET ASSETS		4,584,243		3,916,675
TOTAL LIABILITIES AND NET ASSETS	\$	4,853,399	\$	6,007,261



#### STATEMENT OF ACTIVITIES

Year Ended June 30, 2007 with Summarized Totals for 2006

	Year Ended June 30, 2007				
		Temporarily		Summarized	
	Unrestricted	Restricted	Total	Totals 2006	
TUITION AND SUPPORT Tuition and fees (net of scholarships and discounts of \$53,888)	\$ 1,696,312	\$ -	\$ 1,696,312	\$ 1,361,923	
Contributions In-kind contributions Special events (net of direct benefits	597,867 1,500	-	597,867 1,500	370,909 2,760	
to donors of \$26,589) Gain (loss) on sale of assets Interest	85,471 3 52,179	-	85,471 3 52,179	65,579 (2,244) 59,993	
Total tuition and support	2,433,332	-	2,433,332	1,858,920	
SATISFACTION OF PROGRAM RESTRICTIONS	838,640	(838,640)			
TOTAL TUITION, SUPPORT AND SATISFACTION OF PROGRAM RESTRICTIONS	3,271,972	(838,640)	2,433,332	1,858,920	
EXPENSES Program Services Education services	1,514,742	-	1,514,742	1,359,220	
Total program services	1,514,742		1,514,742	1,359,220	
Supporting Services General and administrative Fundraising	179,313 71,709	- -	179,313 71,709	117,297 61,220	
Total supporting services	251,022	~	251,022	178,517	
TOTAL EXPENSES	1,765,764		1,765,764	1,537,737	
CHANGE IN NET ASSETS	1,506,208	(838,640)	667,568	321,183	
NET ASSETS AT BEGINNING OF YEAR	3,078,035	838,640	3,916,675	3,595,492	
NET ASSETS AT END OF YEAR	\$ 4,584,243	\$ -	\$ 4,584,243	\$ 3,916,675	



#### STATEMENT OF CASH FLOWS

Year Ended June 30, 2007 with Summarized Totals for 2006

	2007		ummarized otals 2006
CASH FLOWS FROM OPERATING ACTIVITIES			
Change in net assets	\$ 667,568	\$	321,183
Adjustments to reconcile increase in net assets to net cash			
flows from operating activities:			
Depreciation	131,3 <del>6</del> 9		126,210
Contribution of securities	-		(149,832)
In-kind donations of fixed assets	_		(700)
Loss on sale of securities	_		1,569
Decrease (increase) in operating assets:			
Tuition receivable	(5,971)		4,251
Promises to give	24,836		88,910
Prepaid expenses	6,783		(7,515)
Increase (decrease) in operating liabilities:			, ,
Deferred tuition revenue	(33,893)		13,061
Accounts payable	6,428		(13,947)
Accrued expenses	6,035		(24,142)
NET CASH FLOWS FROM OPERATING ACTIVITIES	 803,155		359,048
CASH FLOWS FROM INVESTING ACTIVITIES			
Investment in property and equipment	(80,853)		(96,574)
Proceeds from sale of securities	,,, -		148,263
	 	·	
NET CASH FLOWS FROM OPERATING ACTIVITIES	(80,853)		51,689
	 	<del>1/2 a</del>	<del></del>
CASH FLOWS FROM FINANCING ACTIVITIES			
Payments on long-term obligation	 (1,800,000)		
NET CASH FLOWS FROM FINANCING ACTIVITIES	 (1,800,000)		-
NET INCREASE IN CASH AND CASH EQUIVALENTS	(1,077,698)		410,737
CARLLAND CARL FOLING ENTO DECEMBED OF COLOR	 4 00= ===		
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	 1,927,786		1,517,049
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 850,088	\$	1,927,786

#### NOTES TO FINANCIAL STATEMENTS

#### (1) Summary of significant accounting policies

Nature of operations – McGillis School (the Organization) was incorporated in April 2002 as an independent school, exempt from federal income tax under Section 501(c)(3) of the Internal Revenue code. The Organization provides elementary and middle school education promoting the development of healthy children and sound families. The Organization accomplishes this by delivering an accredited elementary and middle school curriculum, as well as through research, publications, media relations, community outreach, training sessions, and conferences. The School's revenues come primarily from tuition fees from students.

Basis of presentation – The Organization prepares its financial statements on the accrual basis of accounting and follows generally accepted accounting principles for non-profit organizations, and reports information regarding its financial position according to three classes of net assets: unrestricted, temporarily restricted, and permanently restricted net assets. Classification of net assets is based upon the existence of donor-imposed restrictions.

**Use of estimates** – The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and cash equivalents – Cash and cash equivalents include cash on hand, bank demand deposit accounts and money market accounts with maturities of three months or less.

**Tuition receivable** — Tuition receivable is stated at unpaid balances, less an allowance for doubtful accounts. The Organization provides for losses on these using the allowance method. The allowance is based on experience and other circumstances, which may affect the ability of families to meet their obligations. Receivables are considered impaired if payments are not received in accordance with the contractual terms. It is the Organization's policy to charge off uncollectible receivables when management determines the balance will not be collected.

**Promises to give** – Promises to give are recorded at their estimated fair value. Amounts due later than one year are recorded at the present value of estimated future cash flows discounted at a rate of approximately 5%. All promises to give at June 30, 2007 were unrestricted. Conditional promises to give are included as support when the conditions are substantially met.

**Prepaid tuition** – Revenue from tuition is recognized as earned over the school year. Amounts paid in advance are deferred until education services are provided.

### MHM IIII

#### McGILLIS SCHOOL

#### NOTES TO FINANCIAL STATEMENTS

#### (1) Summary of significant accounting policies (Continued)

**Depreciation** – Depreciation is provided over the following estimated useful lives of the following respective assets on straight-line basis:

Assets	<u>Useful Lives</u>
Building	40 years
Furniture and fixtures	2 - 15 years
Vehicles	5 years
Computers	3 years
Office equipment	3 years

**Contributions** — Contributions from individuals, companies, foundations and other entities are recognized as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence and nature of any donor restrictions. All contributions are considered unrestricted unless specifically restricted by the donor. Amounts that are restricted for future periods or restricted for specific purposes are reported as temporarily restricted or permanently restricted support and increase these net asset classes.

When a donor-stipulated time restriction ends or a purpose restriction is accomplished, the restricted net assets are reclassified to unrestricted net assets and reported as satisfactions of program restrictions and net assets released. If a restriction is fulfilled in the same time period in which the contribution is received, the contribution is reported as unrestricted.

Donations of property and equipment are recorded at their estimated fair market value as determined by the donor. These donations are reported as unrestricted support unless the donor has restricted the asset to a specific purpose. Assets donated with explicit restrictions regarding their use are reported as temporarily restricted support and reclassified to unrestricted net assets when placed in service.

**Donated services and in-kind contributions** – Many individuals have donated significant amounts of their time in program services. No amounts have been reflected in the statements for these donated hours as they did not meet the criteria for recognition.

The Organization receives a variety of in-kind contributions. These donations are recorded in the financial statements at their estimated fair market value and totaled approximately \$1,500 in 2007.

**Functional expense** – The Organization reports expenses by functional categories such as education services, fundraising, and general and administration. In general, where a specific cost can be identified with a particular function, the cost is charged directly to that function. If costs cannot be identified directly with specific functional categories, those costs are allocated among functional categories based upon the "full-time equivalent" and other accepted methods of cost allocation.



#### NOTES TO FINANCIAL STATEMENTS

#### (1) Summary of significant accounting policies (Continued)

Advertising costs - The Organization uses advertising to promote its programs. Advertising costs are charged to operations when incurred. Advertising expense for the years ended June 30, 2007 and 2006 was approximately \$9,300 and \$10,303, respectively.

Income taxes – The Organization qualifies as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code, and accordingly, no provision has been made for Federal income tax.

**Reclassifications** — Certain reclassifications have been made to the 2006 financial statement presentation to correspond to the current year's format. Net assets and changes in net assets are unchanged due to these reclassifications.

#### (2) Prior year summarized financial information

The financial statements include certain prior-year summarized information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with U.S. generally accepted accounting principles. Accordingly, such information should be read in conjunction with the McGillis School's financial statements for the year ended June 30, 2006, from which the summarized information was derived.

#### (3) Promises to give

Promises to give, the allowance for uncollectible amounts and the unamortized discount on net campaign revenues during the fiscal years ended June 30 are summarized as follows:

		2007		2006
Receivable in less than one year Receivable in one to two years	\$	50,336 5,650	\$	47,494 36,283
Total promises to give Less: Unamortized discount		55,986 (797)	-	83,777 (3,751)
Net promises to give	\$	55,189	\$	80,026
Promises to give are presented in the statement of finar position as follows:	icial			
Promises to give - current Promises to give - long term	\$	50,336 4,854	\$	47,494 32,532
	\$	55,190	\$	80,026

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#### McGILLIS SCHOOL

#### NOTES TO FINANCIAL STATEMENTS

#### (4) Property and equipment

Property and equipment consist of the following as of June 30, 2007 and 2006:

	2007		Karan III	2006
Cost				
Building	\$	3,283,385	\$	3,283,385
Land		750,000		750,000
Furniture and fixtures		127,768		112,604
Portable equipment		71,923		71,923
Computers		46,288		46,288
Office equipment		22,392		22,392
Building improvements		77,829		12,139
Total cost		4,379,584		4,298,731
Accumulated depreciation		457,691		326,322
Net property and equipment	\$	3,921,893	\$	3,972,409

Property and equipment are stated at cost, less accumulated depreciation. The cost of property and equipment purchased, in excess of \$500, is capitalized. Depreciation and amortization are provided in amounts sufficient to amortize the cost of the property and equipment over the estimated useful lives of the assets (ranging from two to forty years) on a straight-line basis. The depreciation charged to operations for the years ended June 30, 2007 and 2006 was \$131,369 and \$126,210, respectively.

#### (5) Long-term obligation

As of June 30, 2006, the Organization had a \$1,800,000 non-interest bearing note payable to an individual. During 2007, the long-term obligation was repaid in full.

#### (6) Operating lease commitments

The Organization leases equipment under non-cancelable operating leases expiring through 2012. Lease expense under these agreements for the years ended June 30, 2007 and 2006 was 13,917 and \$ 3,484 respectively. The following is a schedule of future minimum lease payments.

#### Years Ending June 30,

2010	10,360
2011	10,360
2012	3,453
Total minimum payments	\$ 45,773

#### NOTES TO FINANCIAL STATEMENTS

#### (7) Temporarily restricted net assets

Temporarily restricted net assets consist of cash balances and promises to give that are restricted for repayment of the debt or improvements to the building.

#### (8) Concentrations of credit risk

The Organization maintains its cash and money market accounts with two financial institutions. Accounts are insured by the Federal Deposit Insurance Corporation up to \$100,000. Balances in these accounts may at times exceed federally insured limits. The Organization has not experienced any losses relating to these balances and does not anticipate any future losses. At June 30, 2007, the balances on deposit exceeded the insured amount by approximately \$683,000.



#### The McGILLIS SCHOOL Financial Statements As of and for the Years Ended June 30, 2009 and 2008

Together with Independent Auditors' Report



TANNER LC

THE CRITICAL KNOWLEDGE SOURCE
BUSINESS ADVISORS
AND CERTIFIED PUBLIC ACCOUNTANTS

#### INDEPENDENT AUDITORS' REPORT

To the Board of Trustees of The McGillis School

We have audited the accompanying statement of financial position of **The McGillis School** (the School) as of June 30, 2009, and the related statements of activities and cash flows for the year then ended. These financial statements are the responsibility of the School's management. Our responsibility is to express an opinion on these financial statements based on our audit. The financial statements of The McGillis School as of and for the year ended June 30, 2008, were audited by other auditors whose report dated January 16, 2009 expressed an unqualified opinion on those statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the 2009 financial statements referred to above present fairly, in all material respects, the financial position of The McGillis School as of June 30, 2009, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Tanner LC

November 9, 2009



## The McGILLIS SCHOOL Statements of Financial Position

As of June 30,

	<del></del>	2009	 2008
<u>Assets</u>			
Cash and cash equivalents Accounts receivable, net Unconditional promises to give, net Land, building, and equipment, net Prepaid expenses	\$	1,150,982 68,150 6,438,241 4,755,151 20,390	\$ 1,260,163 26,342 496,400 4,108,270 23,363
Total assets	\$	12,432,914	\$ 5,914,538
Liabilities and Net Assets			
Accounts payable Deferred revenue Accrued liabilities Note payable	\$	61,375 268,886 484,946 38,116	\$ 31,879 229,473 200,820
Total liabilities		853,323	 462,172
Commitments and contingencies			
Net assets: Unrestricted Temporarily restricted		5,603,776 5,975,815	4,870,838 581,528
Total net assets		11,579,591	 5,452,366
Total liabilities and net assets	\$	12,432,914	\$ 5,914,538



## The McGILLIS SCHOOL Statements of Activities

### For the Years Ended June 30,

		2009	2008
Change in unrestricted net assets: Revenues and support: Tuition and fees, net Contributions Special events Gain (loss) on disposal of assets Interest and other income	\$	2,271,940 \$ 200,908 118,426 (56,754) 28,073	2,101,156 199,578 138,425 (12) 50,533
Total unrestricted revenues and support		2,562,593	2,489,680
Net assets released from restrictions		909,236	
Total unrestricted revenues and support and reclassifications		3,471,829	2,489,680
Expenses: Program services: Instructional and student activites Support services: General and administrative Fundraising Cost of direct benefits to donors	Market and and	2,300,182 238,008 160,959 39,742	1,868,562 199,894 100,203 34,426
Total expenses		2,738,891	2,203,085
Increase in unrestricted net assets	····	732,938	286,595
Change in temporarily restricted net assets: Contributions Net assets released from restrictions		6,303,523 (909,236)	581,528
Increase in temporarily restricted net assets		5,394,287	581,528
Increase in net assets		6,127,225	868,123
Net assets, beginning of year		5,452,366	4,584,243
Net assets, end of year	\$	11,579,591	5,452,366



## The McGILLIS SCHOOL Statements of Cash Flows

#### For the Years Ended June 30,

			<del>`</del>
		2009	2008
Cash flows from operating activities:			
Increase in net assets	\$	6,127,225 \$	868,123
Adjustments to reconcile increase in	Ψ	0,127,1220	000,120
net assets to net cash provided by			
operating activities:			
Contributions restricted for long-term purposes:			
Received in cash		(365,299)	(134,581)
Received as unconditional promises to give		(5,936,224)	(446,947)
Depreciation and amortization		136,926	138,349
Loss on disposal of assets		56,754	12
Bad debt expense		9,006	34,155
Amortization of pledge discount		(22,437)	-
Decrease (increase) in:		·	
Accounts receivable		(52,881)	(1,000)
Unconditional promises to give, unrestricted		18,887	(28,419)
Prepaid expenses		2,973	(22,477)
Increase (decrease) in:			
Accounts payable		29,496	35,605
Accrued liabilities		119,528	(2,543)
Deferred revenue		41,792	12,130
Net cash provided by operating activities	<u></u>	165,746	452,407
Cash flows from investing activities:			
Purchases of building and equipment		(800,761)	(324,738)
			(
Cash flows from financing activities:			
Contributions restricted for long-term purposes		365,299	134,581
Increase in accrued construction costs		162,219	147,825
Principal payments on note payable		(1,684)	
Net cash provided by			
financing activities		525,834	282,406
<b>Q</b>		· · · · · · · · · · · · · · · · · · ·	. '
Net change in cash			
and cash equivalents		(109,181)	410,075
Cash and cash equivalents at beginning of year		1,260,163	850,088
			·
Cash and cash equivalents at end of year	\$	1,150,982 \$	1,260,163



#### The McGILLIS SCHOOL Statements of Cash Flows Continued For the Years Ended June 30,

	20	009	 2008
Supplemental disclosures of cash flow			
information:			
Cash paid during the year for interest	\$	-	\$ _
Cash paid during the year for taxes	\$	-	\$ -

#### Supplemental disclosures of noncash

#### investing and financing activities:

During the year ended June 30, 2009, the School financed the purchase of equipment by issuing a note payable in the amount of \$39,800.



June 30, 2009 and 2008

### 1. Nature of Organization

#### Organization

The McGillis School (the School) was incorporated as a Utah not-for-profit corporation in April 2002. The School provides elementary and middle school education promoting the development of healthy children and sound families. The School accomplishes this by delivering an accredited elementary and middle school curriculum, as well as through research, publications, media relations, community outreach, training sessions, and conferences. The School's revenues come primarily from tuition and fees from students, and contributions.

# 2. Summary of Significant Accounting Policies

#### **Financial Statement Presentation**

The School prepares its financial statements on the accrual basis of accounting and follows accounting principles generally accepted in the United States of America. The School reports information regarding its financial position and net assets according to three classes of net assets: unrestricted, temporarily restricted, and permanently restricted net assets. Classification of net assets is based upon the existence of donor-imposed restrictions.

- Unrestricted net assets represent expendable funds available for operations which are not otherwise limited by donor restrictions.
- Temporarily restricted net assets consist of contributed funds subject to specific donor-imposed restrictions which are satisfied by either spending the funds for their restricted purpose or by the passage of time.
- Permanently restricted net assets are subject to irrevocable donor restrictions requiring that the assets be maintained in perpetuity usually for the purpose of generating investment income to fund current operations. The School had no permanently restricted net assets as of June 30, 2009 and 2008.

#### Use of Estimates in the Preparation of Financial Statements.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.



2. Summary of Significant Accounting Policies Continued

#### Concentration of Credit Risk

The School has receivables due primarily from the families of students and unconditional promises to give from donors. Management performs regular evaluations of these receivables and establishes allowances for potential losses. Actual losses have been within the range of management's expectations.

The School maintains cash and cash equivalents in bank deposit accounts, which, at times, may exceed federally insured limits. The Federal Deposit Insurance Corporation (FDIC) insurance limit has been temporarily increased from \$100,000 to \$250,000 per depositor through December 31, 2013. Balances on deposit exceeded the federally insured amount by \$580,557 and \$1,108,224 as of June 30, 2009 and 2008, respectively. To date, the School has not experienced a loss or lack of access to its invested cash or cash equivalents; however, no assurance can be provided that access to the School's invested cash and cash equivalents will not be impacted by adverse conditions in the financial markets.

#### Cash and Cash Equivalents

The School considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents.

#### Accounts Receivable

Accounts receivable consist primarily of unpaid tuition payments and are stated at the unpaid balance, less an allowance for doubtful accounts. The School provides for losses on accounts receivable using the allowance method. The allowance is established based on past experience and other circumstances, which may affect the ability of families to meet their obligations. Receivables are considered impaired if payments are not received in accordance with the contractual terms. It is the School's policy to charge off uncollectible receivables against the allowance when management determines the balance will not be collected.



# 2. Summary of Significant Accounting Policies Continued

#### Land, Building and Equipment

The School's land, building and equipment are recorded at cost, if purchased. The fair value of donated land, buildings and equipment is similarly capitalized. Depreciation is provided using the straight-line method over the following estimated useful lives of the assets:

Assets	Useful Lives			
Duilding and insurances	40			
Building and improvements	40 years			
Portable equipment	15 years			
Furniture and fixtures	2-15 years			
Computers	3 years			
Vehicles	7 years			
Office equipment	3 years			

The cost of property and equipment purchased, in excess of \$1,000, is capitalized.

Expenditures for routine maintenance and repairs are charged to expense as incurred. Major renewals and betterments are capitalized and depreciated over their estimated useful lives. Upon retirement or other disposition of land, building, and equipment, the cost and accumulated depreciation are removed from accounts, and any gain or loss is recorded as income or expense in the statement of activities.

#### Long-Lived Assets

The School evaluates the carrying value of long-lived assets based upon current and anticipated undiscounted cash flows, and recognizes impairment when such estimated cash flows will be less than the carrying value of the asset. Measurement of the amount of impairment, if any, is based upon the difference between the carrying value and estimated fair value. Management has determined that there were no such impairments during the years ended June 30, 2009 and 2008.



# 2. Summary of Significant Accounting Policies

#### Revenue Recognition

Each year the School charges students a reservation deposit which reserves the students' place in their respective grade. Before the beginning of the school year, the School charges the student the full contract amount net of the reservation deposit. The full amount of the contract, including the reservation deposit, is recorded as deferred revenue if paid to the School before June 30. The deferred revenue is then recognized as tuition revenue over the period in which services are provided. Tuition revenue is recorded net of scholarships and discounts.

The School recognizes fee revenues when goods or services are provided.

#### **Contributions**

Unconditional promises to give are recognized as revenues and receivables at their fair values in the period the promises are received. For unconditional promises collectible over more than one year, the fair value is the present value of estimated future cash flows.

Conditional promises to give depend on the occurrence of some future event before the promisor is obligated to provide support to the School and are recognized when such conditions are substantially met.

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence or nature of any donor restrictions.

Support that is restricted by the donor is reported as an increase in unrestricted net assets if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in temporarily or permanently restricted net assets, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or a purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.



2. Summary of Significant Accounting Policies

#### Donated Property and Equipment

Donations of property and equipment are recorded as support at their estimated fair value at the date of donation. Such donations are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support. Absent donor stipulations regarding how long those donated assets must be maintained, the School reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The School reclassifies temporarily restricted net assets to unrestricted net assets at that time.

#### **Donated Services**

Donated services are recorded at their estimated fair value at the date of service if the service requires specialized skills, are provided by individuals possessing those skills, and would need to be purchased if not provided by donation. During the years ended June 30, 2009 and 2008; in-kind donations of \$10,459 and \$1,256, respectively, were recognized.

#### **Advertising Costs**

The School expenses advertising costs as incurred. Total advertising expense for the years ended June 30, 2009 and 2008 was \$22,371 and \$12,411, respectively.

#### Income Taxes

The School has received a determination letter from the Internal Revenue Service that it is an organization exempt from taxation under Section 501(c)(3) of the Internal Revenue Code. Accordingly, the School is not subject to income taxes on income pertaining to its exempt purpose. However, income, if any, from certain types of activities not directly related to the School's tax-exempt purpose is subject to taxation as unrelated business income.



2. Summary of Significant Accounting Policies Continued

#### Uncertain Tax Positions

In June 2006, the Financial Accounting Standards Board (FASB) released FASB Interpretation (FIN) No. 48, Accounting for Uncertainty in Income Taxes. FIN 48 interprets the guidance in SFAS No. 109, Accounting for Income Taxes. When FIN 48 is implemented, reporting entities will utilize different recognition thresholds and measurement requirements when compared to prior technical literature. On December 30, 2008, the FASB issued FASB Staff Position (FSP) FIN 48-3, Effective Date of FASB Interpretation No. 48 for Certain Nonpublic Enterprises. Based on the guidance in FSP FIN 48-3, the School is not required to implement the provisions of FIN 48 until fiscal years beginning after December 15, 2008. As such, the School has not implemented those provisions in the 2009 financial statements.

Since the provisions of FIN 48 have not been implemented in accounting for uncertain tax positions, the School continues to utilize its prior policy of accounting for all tax positions by following the guidance in SFAS No. 5, *Accounting for Contingencies*. Disclosure is not required of a loss contingency involving an unasserted claim or assessment when there has been no manifestation by a potential claimant of an awareness of a possible claim or assessment unless it is considered probable that a claim will be asserted and there is a reasonable possibility that the outcome will be unfavorable. Using that guidance, as of June 30, 2009, the School has no uncertain tax positions that qualify for either recognition or disclosure in the financial statements. In addition, the School does not expect the adoption of FIN 48 to have a material effect on its financial position or results of operations.

#### Expense Allocation

The costs of providing various programs and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

#### Subsequent Event

Management has evaluated subsequent events through November 9, 2009, which is the date the financial statements were available to be issued.



2. Summary of Significant Accounting Policies Continued

#### Reclassifications

Certain amounts in the 2008 financial statements have been reclassified to conform to the current year presentation.

3. Accounts Receivable

Accounts receivable consisted of the following as of June 30:

	-	2009	2008
Receivables from students Less allowance for doubtful	\$	77,345 \$	34,396
accounts		(9,195)	(8,054)
	_\$_	68,150 \$	26,342

4. Unconditional Promises to Give

Unconditional promises to give are to be received over a period of up to five years and are recorded after discounting the future cash flows to the present value using a discount rate of 5%. Unconditional promises to give consisted of the following as of June 30:

	2009	2008
Receivable in less than one year Receivable in one to five years	\$ 6,234,767 S 233,971	\$ 205,434 345,967
Total promises to give Less unamortized discount Less allowance for	6,468,738 (18,779)	551,401 (41,216)
uncollectible promises	(11,718)	(13,785)
Net promises to give	\$ 6,438,241	496,400



### 5. Fair Value Measurements

The Organization adopted the provisions of Statement of Financial Accounting Standards No. 157, Fair Value Measurements (SFAS No. 157), for financial assets and liabilities which are measured at fair value on a recurring basis. SFAS No. 157 defines fair value, establishes a framework for measuring fair value, establishes a three-level fair value hierarchy based on the quality of inputs used to measure fair value and enhances disclosure requirements for fair value measurements. The three fair value hierarchy levels are defined as follows:

<u>Level 1:</u> Unadjusted quoted market prices in active markets for identical assets or liabilities that are accessible at the measurement date.

<u>Level 2:</u> Unobservable prices that are based on inputs not quoted on active markets, but corroborated by market data.

<u>Level 3:</u> Inputs are unobservable inputs for the assets that are supported by little or no market activity and that are significant to the fair value of the underlying asset.

As of June 30, 2009, the fair value of the School's investments in money market accounts classified as cash equivalents totaled \$829,813 and was determined using Level 1 inputs.

### 6. Property and Equipment

Property and equipment consisted of the following as of June 30:

	 2009	2008
Building and improvements Land Portable equipment Construction in progress Furniture and fixtures Computers Vehicles Office equipment	\$ 3,336,599 \$ 750,000 174,855 909,236 138,286 83,681 52,150 33,411	3,382,678 750,000 174,855 147,825 132,606 82,407 - 32,137
Total cost Less accumulated depreciation	 5,478,218 (723,067)	4,702,508 (594,238)
Net property and equipment	\$ 4,755,151 \$	4,108,270



### 7. Note Payable

During the year ended June 30, 2009, the School partially financed the purchase of two school buses with a note payable to a financial institution, due in monthly installments of \$785, including interest at 6.85%, secured by the buses. Maturities on this obligation are as follows:

#### Years Ending June 30:

2010 2011 2012	\$ 7,030 7,527 8,060
2013 2014	8,629 6,870
	\$ 38,116

#### 8. Operating Lease Commitments

The School leases equipment under non-cancelable operating leases expiring through 2012. Lease expense under these agreements for the years ended June 30, 2009 and 2008 was \$10,450 and \$17,970, respectively. The following is a schedule of future minimum lease payments.

#### Years Ending June 30,

2010 2011 2012 2013 2014	\$ 16,383 13,372 11,866 11,866 5,933
Total minimum payments	\$ 59,420

#### 9. Temporarily Restricted Net Assets

Temporarily restricted net assets as of June 30, 2009 and 2008 consists of cash balances and promises to give, restricted for the construction of a new building addition.



### 10. Retirement Plan

The School maintains a defined contribution retirement plan under IRS Code Section 403(B) for all employees who meet the eligibility requirements. The School contributes 2.5% of an employee's salary plus a match of up to 2% for employee elective deferrals. Contributions totaling \$55,346 and \$42,664 for 2009 and 2008, respectively, were made by the School, in addition to the elective deferrals made by employees.

#### 11. Commitments and Contingencies

#### Employment Contract

The School has entered into an agreement that expires June 30, 2011 with a key employee of the School. The agreement provides for annual compensation and benefits at defined levels.

#### Construction Loan

In June of 2009, the School entered into a construction loan agreement with a financial institution. The agreement allows the School to borrow up to \$3,095,000. Any outstanding amount accrues interest at 4% above the prevailing prime rate charged by the bank at the date of the advance. A guaranty of completion and performance of construction for the new addition to the school was made by the spouse of a member of the Board. As of June 30, 2009, the School had not made any draws on the loan.

#### Construction in Progress

Construction in progress as of June 30, 2009 was related to the expansion of the school building. The School is contractually committed to approximately \$9 million of additional expenditures related to this project.

# The McGillis School Balance Sheet

As of September 30, 2009

	Sep 30, 09
ASSETS	
Current Assets	
Checking/Savings	
1033-11 · Operations Current Wells Fargo	250,850.75
1032-11 · Building, New addition MM Zions	820,280.46
1000-10 · Chk-Operation - Zions	88,730.62
1004-10 · Chk-Payroll - Zions	11,863.01
Total 1006-10 · Chk-MS current operating	669,882.32
1032-10 ⋅ Operations- MM Zions	570,930.20
1040-20 · Stock Don-Merrill Lynch	150.00
1100-10 · PC - Office	200.00
1100-20 · Chk-Lunch Zions	5,775.00
Total Checking/Savings	2,418,662.36
Accounts Receivable	
1200-10 · Accounts Receivable	
1200-11 · Allowance	-9,194.65
1200-10 - Accounts Receivable - Other	99,239.23
Total 1200-10 · Accounts Receivable	
Total 1200-10 - Accounts Receivable	90,044.58
1291-10 · Promises to Give	4,239,865.47
1291-11 · Discount Promises to Give	-18,779.00
1291-12 · Allowance for Doubtful Pledges	-11,718.45
Total Accounts Receivable	4,299,412.60
Other Current Assets	
Total 1298-10 ⋅ Prepaid expenses	12,907.10
1299 · Undeposited Funds	2,813.33
6620-10 · Sales Tax Asset	4,760.68
Total Other Current Assets	20,481.11
Total Current Assets	6,738,556.07
Fixed Assets	
1300-10 · Land	750,000.00
1335-01 · Building Assets	
1335-10 · Building	3,283,385.00
1335-12 · Accum Depreciation - Building	-516,199.15
1335-15 · Capital Improvements	68,252.33
1335-16 · Accum Depr Capital Improvements	-11,601.13
1335-17 · Portables	174,854.97
1335-18 · Accum Depr Portables	-34,336.52
Total 1335-01 · Building Assets	2,964,355.50
1370-01 ⋅ Other Fixed Assets	
1376-14 · Buses Accum Depr	-2,483.36
1376-13 · Buses	52,150.00
1370-10 · Prog Furn/Fix/Equip	135,294.88
1370-10 - 1 10g i uiii/Fix/Equip	133,234.00

# The McGillis School Balance Sheet

As of September 30, 2009

	Sep 30, 09
1370-11 · Accum Depr - Prog Furn/Fix/Equ	-81,974.39
1371-10 · Admin Furn/Fix/Equip	15,660.13
1371-11 · Accum Depr - Admin Furn/Fix/Equ	-13,385.12
1372-10 · Donor Recognition	3,022.73
1372-11 · Accum Depr - Donor Recog	-1,360.83
1374-10 ⋅ Tools & Maint. Equip	6,859.68
1374-11 · Accum Depre - Mtnce Equip	-2,761.26
1375-10 · Tech - Admin	19,317.55
1375-11 ⋅ Tech, Program Supp	83,680.70
1375-12 · Science Equipment	9,431.04
1376-10 · Accum Deprec - Tech Admin	-12,596.70
1376-11 · Accum Deprec - Tech Program	-70,075.90
1376-12 · Accum Deprec - Science Equip	-9,137.13
Total 1370-01 · Other Fixed Assets	131,642.02
Total Fixed Assets	3,845,997.52
Other Assets	
1580-10 · Time Share Pueblo Bonito Cabo	7,500.00
1450-00 · Build constuction in progress	2,554,339.87
1800 · Promises to give long-term	233,971.00
Total Other Assets	2,795,810.87
TOTAL ASSETS	13,380,364.46
LIABILITIES & EQUITY  Liabilities	
Current Liabilities	
Accounts Payable	
2006-10 · Accrued Liabilities	714,352.57
Total Accounts Payable	714,352.57
Other Current Liabilities	
2239-10 · Bus loan - current portion	7,030.38
2238-03 · Legal/ID theft Services	358.02
2238-02 · Dep Care/Med Flex	7,091.00
2231 · Dental Ins Deduction	-323.09
2233 · Supplemental Ins Deduction	-960.97
2235 · 403 B Deduction	6,622.99
2236 · Med 125 Deduction	2,692.94
2238-01 · Med Flex Deduction	1,241.86
Total Other Current Liabilities	23,753.13
Total Current Liabilities	738,105.70
Long Term Liabilities	
3200-10 · Bus Loan Wells Fargo	29,372.94
Total Long Term Liabilities	29,372.94
Total Liabilities	767,478.64

2:56 PM 10/12/09 Accrual Basis

# The McGillis School Balance Sheet

As of September 30, 2009

	Sep 30, 09
Equity	
3010 · Unrestrict (retained earnings)	11,685,300.66
Net Income	927,585.16
Total Equity	12,612,885.82
TOTAL LIABILITIES & EQUITY	13,380,364.46

# The McGillis School Balance Sheet

As of December 31, 2009

	Dec 31, 09
ASSETS	
Current Assets	
Checking/Savings	
1033-11 · Operations Current Wells Fargo	251,205.62
1032-11 · Building, New addition MM Zions	588,132.78
1000-10 · Chk-Operation - Zions	24,408.38
1004-10 · Chk-Payroll - Zions	12,054.22
1006-10 · Chk-MS current operating	
1006-11 · Capital Reserve Assets-MS	130,955.35
1106-12 · Operating Reserve Asset MS	552,425.78
Total 1006-10 · Chk-MS current operating	683,381.13
1032-10 · Operations- MM Zions	398,369.53
1040-20 · Stock Don-Merrill Lynch	9.51
1100-10 · PC - Office	200.00
1100-20 · Chk-Lunch Zions	5,486.98
Total Checking/Savings	1,963,248.15
Accounts Receivable	
1291-30 · Promises to Give	
1291-20 · Promises to Give - Annual fund	450.00
1291-10 · Promises to Give - Capital Camp	3,190,458.67
1291-30 · Promises to Give - Other	30,144.09
Total 1291-30 · Promises to Give	3,221,052.76
1200-10 · Accounts Receivable	
1200-11 · Allowance	-9,194.65
1200-10 · Accounts Receivable - Other	123,304.06
Total 1200-10 · Accounts Receivable	114,109.41
1291-11 · Discount Promises to Give	-18,779.00
1291-12 · Allowance for Doubtful Pledges	-11,718.45
Total Accounts Receivable	3,304,664.72
Other Current Assets	
1298-10 · Prepaid expenses	
1298-12 · Prepaid expenses - Scholastic	547.56
1298-11 · Prepaid - Barnes and Noble	466.43
1298-10 · Prepaid expenses - Other	80.00
Total 1298-10 · Prepaid expenses	1,093.99
1299 · Undeposited Funds	8,151.64
6620-10 · Sales Tax Asset	5,166.24
Total Other Current Assets	14,411.87
Total Current Assets	5,282,324.74
Fixed Assets	
1300-10 ⋅ Land	750,000.00
1335-01 · Building Assets	

# The McGillis School Balance Sheet

As of December 31, 2009

	Dec 31, 09
1335-10 · Building	3,283,385.00
1335-12 · Accum Depreciation - Building	-536,720.32
1335-15 · Capital Improvements	68,252.33
1335-16 · Accum Depr Capital Improvements	-13,069.72
1335-17 · Portables	174,854.97
1335-18 · Accum Depr Portables	-37,250.81
Total 1335-01 · Building Assets	2,939,451.45
1370-01 · Other Fixed Assets	
1376-14 · Buses Accum Depr	-4,345.88
1376-13 · Buses	52,150.00
1370-10 · Prog Furn/Fix/Equip	135,294.88
1370-11 · Accum Depr - Prog Furn/Fix/Equ	-84,950.66
1371-10 · Admin Furn/Fix/Equip	15,660.13
1371-11 · Accum Depr - Admin Furn/Fix/Equ	-13,579.82
1372-10 · Donor Recognition	3,022.73
1372-11 · Accum Depr - Donor Recog	-1,406.58
1374-10 · Tools & Maint. Equip	6,859.68
1374-11 · Accum Depre - Mtnce Equip	-2,859.27
1375-10 · Tech - Admin	19,317.55
1375-11 · Tech, Program Supp	83,739.70
1375-12 · Science Equipment	9,431.04
1376-10 · Accum Deprec - Tech Admin	-13,299.90
1376-11 · Accum Deprec - Tech Program	-70,512.48
1376-12 · Accum Deprec - Science Equip	-9,163.86
Total 1370-01 · Other Fixed Assets	125,357.26
Total Fixed Assets	3,814,808.71
Other Assets	
1580-10 · Time Share Pueblo Bonito Cabo	7,500.00
1450-00 · Build constuction in progress	3,782,918.20
1800 · Promises to give long-term	233,971.00
Total Other Assets	4,024,389.20
TOTAL ASSETS	13,121,522.65
LIABILITIES & EQUITY Liabilities	
Current Liabilities	
Accounts Payable	
2006-10 · Accrued Liabilities	595,839.40
2012-10 · Computer AP - Computer	-75.16
Total Accounts Payable	595,764.24
Other Current Liabilities	
2239-10 · Bus loan - current portion	7,030.38
2238-03 · Legal/ID theft Services	0.09
2238-02 · Dep Care/Med Flex	-190.78
2231 · Dental Ins Deduction	-563.30

8:37 AM 01/14/10 Accrual Basis

# The McGillis School Balance Sheet

As of December 31, 2009

	Dec 31, 09
2233 · Supplemental Ins Deduction	-1,100.97
2235 · 403 B Deduction	2,612.92
2236 · Med 125 Deduction	2,368.72
2238-01 · Med Flex Deduction	3,610.59
Total Other Current Liabilities	13,767.65
Total Current Liabilities	609,531.89
Long Term Liabilities	
3200-10 ⋅ Bus Loan Wells Fargo	28,214.70
Total Long Term Liabilities	28,214.70
Total Liabilities	637,746.59
Equity	
3010 · Unrestrict (retained earnings)	11,685,300.66
Net Income	798,475.40
Total Equity	12,483,776.06
TOTAL LIABILITIES & EQUITY	13,121,522.65

# The McGillis School Balance Sheet

As of March 31, 2010

	Mar 31, 10
ASSETS	
Current Assets	
Checking/Savings	
1033-11 · Operations Current Wells Fargo	251,376.36
1032-11 · Building, New addition MM Zions	1,324,651.23
1000-10 · Chk-Operation - Zions	44,284.92
1004-10 ⋅ Chk-Payroll - Zions	64,201.36
1006-10 ⋅ Chk-MS current operating	
1006-11 · Capital Reserve Assets-MS	130,955.35
1106-12 · Operating Reserve Asset MS	552,425.78
1006-10 · Chk-MS current operating - Other	55.03
Total 1006-10 · Chk-MS current operating	683,436.16
1032-10 · Operations- MM Zions	413,992.51
1100-10 · PC - Office	250.00
1100-20 · Chk-Lunch Zions	6,575.03
Total Checking/Savings	2,788,767.57
Accounts Receivable	
1291-30 · Promises to Give	
1291-20 · Promises to Give - Annual fund	575.00
1291-10 · Promises to Give - Capital Camp	119,639.61
Total 1291-30 · Promises to Give	120,214.61
1200-10 · Accounts Receivable	
1200-11 · Allowance	-9,194.65
1200-10 · Accounts Receivable - Other	147,963.63
Total 1200-10 · Accounts Receivable	138,768.98
1291-11 · Discount Promises to Give	-18,779.00
1291-12 · Allowance for Doubtful Pledges	-11,718.45
Total Accounts Receivable	228,486.14
Other Current Assets	
1298-10 · Prepaid expenses	E 47 E G
1298-12 · Prepaid expenses - Scholastic	547.56
1298-11 · Prepaid · Barnes and Noble	466.43
1298-10 · Prepaid expenses - Other	80.00
Total 1298-10 · Prepaid expenses	1,093.99
1299 · Undeposited Funds	180.00
6620-10 · Sales Tax Asset	5,592.47
Total Other Current Assets	6,866.46
Total Current Assets	3,024,120.17
Fixed Assets	
1300-10 · Land	750,000.00
1335-01 · Building Assets	
1335-10 - Building	3,283,385.00

# The McGillis School Balance Sheet

As of March 31, 2010

	Mar 31, 10
1335-12 · Accum Depreciation - Building	-557,241.49
1335-15 · Capital Improvements	68,252.33
1335-16 · Accum Depr Capital Improvements	-14,379.97
1335-17 · Portables	174,854.97
1335-18 · Accum Depr Portables	-40,165.10
Total 1335-01 · Building Assets	2,914,705.74
1370-01 ⋅ Other Fixed Assets	
1376-14 · Buses Accum Depr	-6,208.40
1376-13 · Buses	52,150.00
1370-10 · Prog Furn/Fix/Equip	135,294.88
1370-11 · Accum Depr - Prog Furn/Fix/Equ	-87,926.93
1371-10 · Admin Furn/Fix/Equip	15,660.13
1371-11 · Accum Depr - Admin Furn/Fix/Equ	-13,774.52
1372-10 · Donor Recognition	3,022.73
1372-11 · Accum Depr - Donor Recog	-1,452.33
1374-10 · Tools & Maint. Equip	6,859.68
1374-11 · Accum Depre - Mtnce Equip	-2,957.28
1375-10 · Tech - Admin	19,416.55
1375-11 ⋅ Tech, Program Supp	83,739.70
1375-12 · Science Equipment	9,431.04
1376-10 · Accum Deprec - Tech Admin	-13,931.91
1376-11 · Accum Deprec - Tech Program	-70,676.16
1376-12 · Accum Deprec - Science Equip	-9,190.59
Total 1370-01 · Other Fixed Assets	119,456.59
Total Fixed Assets	3,784,162.33
Other Assets	
1580-10 · Time Share Pueblo Bonito Cabo	7,500.00
1450-00 · Build constuction in progress	4,881,768.90
1800 - Promises to give long-term	233,971.00
Total Other Assets	5,123,239.90
TOTAL ASSETS	11,931,522.40
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2006-10 · Accrued Liabilities	-711,237.45
2012-10 · Computer AP - Computer	-75.16
Total Accounts Payable	-711,312.61
Other Current Liabilities	
2239-10 · Bus loan - current portion	7,030.38
2238-03 · Legal/ID theft Services	-84.55
2238-02 · Dep Care/Med Flex	2,115.02
2204-16 · UT Unearned Tuition	177,350.00
2204-17 · UA Unearned Activity/Book	1,450.00

5:13 PM 04/12/10 Accrual Basis

### The McGillis School Balance Sheet

As of March 31, 2010

	Mar 31, 10
2204-18 · UL Unearned Lunch	2,150.00
2231 · Dental Ins Deduction	-728.89
2233 · Supplemental Ins Deduction	-1,103.29
2235 · 403 B Deduction	206.95
2236 · Med 125 Deduction	2,985.02
2238-01 · Med Flex Deduction	5,640.93
Total Other Current Liabilities	197,011.57
Total Current Liabilities	-514,301.04
Long Term Liabilities	
3200-10 ⋅ Bus Loan Wells Fargo	27,043.19
Total Long Term Liabilities	27,043.19
Total Liabilities	-487,257.85
Equity	
3010 · Unrestrict (retained earnings)	11,685,300.66
Net Income	733,479.59
Total Equity	12,418,780.25
TOTAL LIABILITIES & EQUITY	11,931,522.40

	Jul - Sep 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budge			
Ordinary Income/Expense								
Income								
4100-00 · Program Income								
4140-19 · Athletics	150.00							
6950-09 ⋅ Financial Aid Total								
6950-11 · Financial Aid-Guadalupe	-56,010.00							
6951-10 · FTR-Faculty Tuition Remission	-25,080.76	-10,890.00	-14,190.76	230.31%	-36,300.0			
6950-10 · Financial Aid-General	-51,390.58	-27,600.00	-23,790.58	186.2%	-92,000.0			
Total 6950-09 · Financial Aid Total	-132,481.34	-38,490.00	-93,991.34	344.2%	-128,300.0			
4041-01 · Middle School Trips								
4140-13 · 8th Grade Trip	16,500.00	22,000.00	-5,500.00	75.0%	33,000.0			
Total 4041-01 · Middle School Trips	16,500.00	22,000.00	-5,500.00	75.0%	33,000.0			
4140-16 · Tuition	1,465,159.41	1,265,440.00	199,719.41	115.78%	2,300,800.0			
4140-17 · Activity/Book Fee	68,891.99	47,247.75	21,644.24	145.81%	85,905.0			
4140-18 · Lunch	98,674.39	64,494.38	34,180.01	153.0%	122,512.5			
4240-16 · Application fee	180.60	1,200.00	-1,019.40	15.05%	1,200.0			
Total 4100-00 · Program Income	1,517,075.05	1,361,892.13	155,182.92	111.4%	2,415,117.5			
4300-00 · Development Income								
4300-01 · Restricted Development Income								
4260-10 ⋅ Scholarship Grant	0.00	20,000.00	-20,000.00	0.0%	20,000.0			
4303-10 ⋅ Scholarships Donations	8,000.00							
4401-10 · Donation-Capital	17,624.00	399,999.99	-382,375.99	4.41%	1,599,999.9			
Total 4300-01 · Restricted Development Income	25,624.00	419,999.99	-394,375.99	6.1%	1,619,999.9			
4300-10 · Fundraising	1,953.55	3,500.00	-1,546.45	55.82%	17,500.0			
4302-10 · FR - Annual Dinner	744.00				112,500.0			
4400-10 · Donation-Operations								
4400-11 · Annual Fund	1,097.15							
4400-10 · Donation-Operations - Other	30.95	36,000.00	-35,969.05	0.09%	90,000.0			
Total 4400-10 · Donation-Operations	1,128.10	36,000.00	-34,871.90	3.13%	90,000.			

	Jul - Sep 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
Total 4300-00 · Development Income	30,909.65	465,749.99	-434,840.34	6.64%	1,864,999.96
4300-19 · Fundraising Service Learning	0.00				9,450.00
4500-00 ⋅ Other Income					
4450-10 · Auxilliary Income	754.26	504.00	250.26	149.66%	2,520.00
4451-10 · Rental Income	300.00	1,839.16	-1,539.16	16.31%	9,195.80
4500-10 · Bank Interest					
4500-11 · Interest Capital account	15.01				
4500-12 · Interest Operatiing account	106.51				
4500-10 - Bank Interest - Other	0.00	7,000.00	-7,000.00	0.0%	35,000.00
Total 4500-10 · Bank Interest	121.52	7,000.00	-6,878.48	1.74%	35,000.00
4501 · Dividend Income	70.33				
Total 4500-00 · Other Income	1,246.11	9,343.16	-8,097.05	13.34%	46,715.80
Total Income	1,549,230.81	1,836,985.28	-287,754.47	84.34%	4,336,283.29
Expense					
6000-00 · Personnel Expense					
6001-10 · Admin-Personnel Exp					
6010-10 · Salary Administration	53,704.68	52,029.03	1,675.65	103.22%	193,250.70
6101-10 · Tax & Benes - Admin					
Total 6101-10 · Tax & Benes · Admin	5,443.92	7,902.40	-2,458.48	68.89%	29,351.78
Total 6001-10 · Admin-Personnel Exp	59,148.60	59,931.43	-782.83	98.69%	222,602.48
6002-10 ⋅ Teachers-Personnel Exp 6025-10 ⋅ Salary - Tchrs 6100-10 ⋅ Tax & Benes -Program	236,965.18	301,035.06	-64,069.88	78.72%	1,230,264.65
Total 6100-10 · Tax & Benes -Program	24,951.25	36,815.19	-11,863.94	67.77%	145,662.93
Total 6002-10 · Teachers-Personnel Exp	261,916.43	337,850.25	-75,933.82	77.52%	1,375,927.58
6003-10 · Subst - Personnel Exp 6035-10 · Salary - Substitute Teacher	892.99	1,178.32	-285.33	75.79%	8,444.65

	Jul - Sep 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
Total 6103-10 · Tax & Benes - Substitutes	70.13	96.03	-25.90	73.03%	688.22
Total 6003-10 · Subst - Personnel Exp	963.12	1,274.35	-311.23	75.58%	9,132.87
6004-10 · Lunch - Personnel Exp					
6025-30 · Salary - Lunch	10,684.75	12,436.72	-1,751.97	85.91%	65,702.65
6100-30 · Tax & Benes - Lunch					
Total 6100-30 · Tax & Benes - Lunch	1,123.63	1,762.96	-639.33	63.74%	8,807.38
Total 6004-10 · Lunch - Personnel Exp	11,808.38	14,199.68	-2,391.30	83.16%	74,510.03
6005-10 · Mtnce - Personnel Exp					
6015-10 · Salary Maintenance	15,518.82	18,205.25	-2,686.43	85.24%	67,619.50
6102-10 · Tax & Benes - Maintenance	<u></u>				
Total 6102-10 · Tax & Benes - Maintenance	1,638.53	2,277.73	-639.20	71.94%	8,460.14
Total 6005-10 · Mtnce - Personnel Exp	17,157.35	20,482.98	-3,325.63	83.76%	76,079.64
6006-10 · Temp & Contr - Personnel Exp					
6040-10 · Salary - Contract Labor					
6040-12 · Contract Labor - Administration	3,622.50	6,249.99	-2,627.49	57.96%	24,999.96
6041-10 · Contract Labor - Program	2,475.00				
6040-10 · Salary - Contract Labor - Other	1.88				
Total 6040-10 · Salary - Contract Labor	6,099.38	6,249.99	-150.61	97.59%	24,999.96
6006-10 · Temp & Contr - Personnel Exp - Other	0.00	2,000.00	-2,000.00	0.0%	2,000.00
Total 6006-10 · Temp & Contr - Personnel Exp	6,099.38	8,249.99	-2,150.61	73.93%	26,999.96
6020-10 · Payroll Processing 6099-10 · Benefits	803.16	1,076.92	-273.76	74.58%	3,999.98
6117-10 · Flexable spending accounts	451.50	363.99	87.51	124.04%	1,455.96
6105-10 · Workman's Comp Expense	1,080.69	1,642.83	-562.14	65.78%	6,571.32
6115-10 · Medical Insurance Expense	19,626.11	15,000.00	4,626.11	130.84%	60,000.00
Total 6099-10 · Benefits	21,158.30	17,006.82	4,151.48	124.41%	68,027.28

	Jul - Sep 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
6155-10 · Recruiting & Hiring	0.00	1,488.39	-1,488.39	0.0%	5,953.56
6180-10 · Staff Development					
6180-12 · Staff development- Norris award	2,000.00				
6180-10 · Staff Development - Other	1,864.00	2,343.30	-479.30	79.55%	9,373.20
Total 6180-10 · Staff Development	3,864.00	2,343.30	1,520.70	164.9%	9,373.20
Total 6000-00 · Personnel Expense	382,918.72	463,904.11	-80,985.39	82.54%	1,872,606.58
6520-10 · Insurance					
6521-10 · Director & Officer Insurance	5,744.00	5,186.88	557.12	110.74%	5,186.88
6522-10 · Liability & Property Insurance	4,871.87	3,541.59	1,330.28	137.56%	14,166.36
6525-10 · Auto & Bus Insurance	2,136.80	2,059.32	77.48	103.76%	8,237.28
Total 6520-10 · Insurance	12,752.67	10,787.79	1,964.88	118.21%	27,590.52
6530-10 · Plant Operations					
6603-12 · Storage & oth exp due to const	43,341.47	22,200.00	21,141.47	195.23%	41,000.00
6540-10 ⋅ Natural Gas	405.56	1,533.36	-1,127.80	26.45%	12,266.94
6545-10 · Electric	5,672.55	3,029.67	2,642.88	187.23%	24,237.36
6550-10 ⋅ Telephone Expense	1,268.97	2,191.08	-922.11	57.92%	8,764.32
6555-10 · Internet	415.30	213.57	201.73	194.46%	854.28
6560-10 · Water & Sewer	3,857.66	3,084.31	773.35	125.07%	11,388.23
6565-10 ⋅ Trash Pickup	485.81	971.82	-486.01	49.99%	3,887.28
6566-10 · Security and Alarm	134.85	179.16	-44.31	75.27%	716.64
6567-10 ⋅ Lawn care/Snow removal	2,740.00	2,699.37	40.63	101.51%	10,797.48
6590-10 · Depreciation - Building	20,521.17	20,521.26	-0.09	100.0%	82,085.04
6590-11 · Deprciation Capital Imprv	1,547.76	2,310.00	-762.24	67.0%	9,240.00
6590-12 · Depreciation Portables	2,914.29	3,948.75	-1,034.46	73.8%	15,795.00
6603-10 · Maint Supplies	4,645.44	3,342.75	1,302.69	138.97%	13,371.00
Total 6530-10 · Plant Operations	87,950.83	66,225.10	21,725.73	132.81%	234,403.57
6580-00 · Furniture, Equip, & Repairs					
6580-10 · Deprec Prog Furn/Fix/Equip	3,126.45	5,954.85	-2,828.40	52.5%	23,819.40
6580-11 · Small Furniture expense	1,356.46	1,250.01	106.45	108.52%	5,000.04
6591-10 · Deprec Mtnce Equip	98.01	167.46	-69.45	58.53%	669.84

July through September 2009

	Jul - Sep 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
6591-11 · Deprec Admin Furn/Fix/Equip	301.95	1,116.81	-814.86	27.04%	4,467.24
6600-10 · Repair Eq-Admin/Misc	0.00	145.62	-145.62	0.0%	582.48
6601-10 · Repair Eq-Teaching	90.00	474.51	-384.51	18.97%	1,898.04
6602-10 · Repair Eq-Facility					
6603-11 · Maint PM Contracts	970.80				
6602-10 · Repair Eq-Facility - Other	1,292.47	4,127.82	-2,835.35	31.31%	16,511.28
Total 6602-10 · Repair Eq-Facility	2,263.27	4,127.82	-1,864.55	54.83%	16,511.28
6604-10 · Maint Equip	23.60				
Total 6580-00 · Furniture, Equip, & Repairs	7,259.74	13,237.08	-5,977.34	54.84%	52,948.32
6624-10 · Admin Expenses					
6625-10 · School Board Expense	0.00	517.50	-517.50	0.0%	2,070.00
6651-10 · Admin Technology					
6592-11 · Deprec Tech Admin	703.20	655.38	47.82	107.3%	2,621.52
6651-11 · Admin Software	183.00	123.60	59.40	148.06%	494.40
6651-10 · Admin Technology - Other	1,045.10				
Total 6651-10 - Admin Technology	1,931.30	778.98	1,152.32	247.93%	3,115.92
6702-10 · Outside printing Admin	0.00	126.51	-126.51	0.0%	506.04
6855-10 ⋅ Hospitality Exp	437.73	827.52	-389.79	52.9%	3,310.08
6920-10 · Professional Services					
6921-10 · Audit and Accounting	2,302.99	8,172.81	-5,869.82	28.18%	19,595.64
6920-10 · Professional Services - Other	2,464.00				
Total 6920-10 · Professional Services	4,766.99	8,172.81	-3,405.82	58.33%	19,595.64
Total 6624-10 · Admin Expenses	7,136.02	10,423.32	-3,287.30	68.46%	28,597.68
6750-01 · Program Expenses					
6610-10 ⋅ Bus Expense	1,862.52	3,108.66	-1,246.14	59.91%	12,434.64
6750-10 ⋅ Book Expense					
6751-10 · Text					
Total 6751-10 ⋅ Text	7,748.57	17,253.00	-9,504.43	44.91%	17,253.00

6754-10 · Teacher Resource

#### The McGillis School Profit & Loss Budget Performance July through September 2009

	Jul - Sep 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
Total 6754-10 · Teacher Resource	851.65				
6750-10 · Book Expense - Other	0.00	3,136.24	-3,136.24	0.0%	5,017.96
Total 6750-10 ⋅ Book Expense	8,600.22	20,389.24	-11,789.02	42.18%	22,270.96
6800-10 · Program Supply					
6801-30 · Specialty Classes					
Total 6801-30 · Specialty Classes	677.45	1,098.82	-421.37	61.65%	3,296.58
6592-12 ⋅ Deprec Tech Program Supply	1,696.13	4,995.99	-3,299.86	33.95%	19,983.96
6592-13 · Deprec Science Equip	26.73	195.57	-168.84	13.67%	782.28
6755-10 · Consumable Workbooks					
Total 6755-10 · Consumable Workbooks	1,485.42				
6797-11 · PS, Currculium Elementary	84.95	3,125.00	-3,040.05	2.72%	4,999.97
6798-10 ⋅ PS, Consumable	0.00	11,207.11	-11,207.11	0.0%	17,931.37
6798-23 · Yearbook	0.00	100.00	-100.00	0.0%	1,236.24
6799-10 · PS, Durables	0.00	1,875.00	-1,875.00	0.0%	3,000.00
6800-01 ⋅ 1st Program supply					
Total 6800-01 · 1st Program supply	564.38	377.74	186.64	149.41%	1,133.26
Total 6800-02 · 2nd Program supply	481.91	377.74	104.17	127.58%	1,133.20
Total 6800-03 · 3rd Program supply	855.43	377.74	477.69	226.46%	1,133.26
Total 6800-04 · 4th Program supply	191.77	377.74	-185.97	50.77%	1,133.26
Total 6800-05 · 5th Program supply	253.07	374.00	-120.93	67.67%	1,122.00
Total 6800-06 · MS Program supply	1,003.30	3,983.52	-2,980.22	25.19%	11,950.56
Total 6800-09 · PS - Electives	670.39	523.35	147.04	128.1%	2,642.67
6800-11 · PS, SAT testing	0.00				2,448.00
6802-10 · PS, Tech equipment	2,336.42	765.00	1,571.42	305.41%	2,295.00
6802-11 · PS, Tech Software	183.00	595.00	-412.00	30.76%	1,785.00
6806-11 ⋅ PS, Family Groups	0.00	127.50	-127.50	0.0%	382.54
6806-12 · PS, Shabbat	156.82	305.00	-148.18	51.42%	915.00
6800-10 · Program Supply - Other	343.03	1,821.12	-1,478.09	18.84%	5,463.36
Total 6800-10 · Program Supply	11,010.20	32,602.94	-21,592.74	33.77%	84,767.57

	Jul - Sep 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
6810-10 · Activity Expense					
6810-12 · School Events - Activity	290.22	2,101.58	-1,811.36	13.81%	6,304.70
6810-14 · 8th Grade Trip - Washington DC	30,688.00	18,191.39	12,496.61	168.7%	54,574.17
6810-15 · 7th Grade Trip - CFI	11,457.08	12,800.01	-1,342.93	89.51%	12,800.01
6810-16 · 6th Grade Trip - Teton	6,978.95	10,500.00	-3,521.05	66.47%	10,500.00
6810-10 · Activity Expense - Other	50.86				
Total 6810-10 · Activity Expense	49,465.11	43,592.98	5,872.13	113.47%	84,178.88
6853-19 · Fund Raising Exp Service Learn	0.00	2,272.50	-2,272.50	0.0%	9,090.00
6860-10 · Transportation	0.00	1,311.00	-1,311.00	0.0%	3,933.00
Total 6750-01 · Program Expenses	70,938.05	103,277.32	-32,339.27	68.69%	216,675.05
6800-29 · Lunch Program Expenses					
6800-30 · Kitchen Equipment					
6800-32 · Kitchen equip other	215.30				
6800-30 · Kitchen Equipment - Other	0.00	651.72	-651.72	0.0%	2,606.88
Total 6800-30 · Kitchen Equipment	215.30	651.72	-436.42	33.04%	2,606.88
6850-30 · Food-Lunch program	10,243.28	34,039.37	-23,796.09	30.09%	81,694.46
6925-30 · Dues & Licenses-Food Serv	125.00	218.49	-93.49	57.21%	873.96
Total 6800-29 · Lunch Program Expenses	10,583.58	34,909.58	-24,326.00	30.32%	85,175.30
6899-10 · All-McGillis School expense					
6185-10 · Travel	-42.61	2,569.65	-2,612.26	-1.66%	6,167.16
6605-10 · Shipping Expense	1,285.24	1,892.50	-607.26	67.91%	4,542.00
6630-10 · SPA Expense	171.96	496.13	-324.17	34.66%	1,190.74
6650-10 · Office Supplies	3,795.33	2,730.00	1,065.33	139.02%	6,552.00
6655-10 · Postage & Mailing					
6658-10 · Lease of postage machine	185.00				
6655-10 · Postage & Mailing - Other	17.30	2,887.50	-2,870.20	0.6%	6,930.00
Total 6655-10 · Postage & Mailing	202.30	2,887.50	-2,685.20	7.01%	6,930.00
6700-10 · Photocopy Expense					
6703-10 ⋅ Lease copy machine	5,112.39				

	Jul - Sep 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
6700-10 · Photocopy Expense - Other	0.00	4,550.97	-4,550.97	0.0%	18,203.88
Total 6700-10 · Photocopy Expense	5,112.39	4,550.97	561.42	112.34%	18,203.88
6701-10 · Outside Printing					
6703-11 · Newsletters	735.08	1,711.12	-976.04	42.96%	7,700.04
6701-10 · Outside Printing - Other	2,156.11	757.05	1,399.06	284.8%	3,028.20
Total 6701-10 · Outside Printing	2,891.19	2,468.17	423.02	117.14%	10,728.24
6806-13 - Social Committee	0.00	50.00	-50.00	0.0%	300.00
6806-14 · Community Events	0.00	83.33	-83.33	0.0%	499.98
6850-10 · Food-Meetings etc	1,940.80	1,347.90	592.90	143.99%	3,234.96
6865-10 ⋅ Misc. Operating Exp	2,461.20	1,352.52	1,108.68	181.97%	3,246.02
6899-11 · Heads Discr Fund	650.00	2,083.33	-1,433.33	31.2%	5,000.02
6925-10 · Dues & Licence Organization					
Total 6925-10 · Dues & Licence Organization	6,030.24	2,862.80	3,167.44	210.64%	7,250.30
otal 6899-10 · All-McGillis School expense	24,498.04	25,374.80	-876.76	96.55%	73,845.30
900-10 - Advancement					
6592-10 · Depreciation - Donor Recog	45.75	50.64	-4.89	90.34%	202.56
6640-10 · Admission Expense					
6640-11 · Outside printing admissions	158.28	1,500.00	-1,341.72	10.55%	6,000.00
6657-10 · Postage-Admissions/Marketing	0.00	333.45	-333.45	0.0%	1,333.80
6710-10 · Advertising Expense	11,189.72	3,902.10	7,287.62	286.76%	15,608.40
6711-10 · Marketing Events	943.65	131.25	812.40	718.97%	525.00
6640-10 · Admission Expense - Other	10.48				
Total 6640-10 · Admission Expense	12,302.13	5,866.80	6,435.33	209.69%	23,467.20
6705-10 · Printing Advancement	371.81	201.84	169.97	184.21%	807.36
6853-10 · Fund Raising Exp					
6853-11 · Annual Dinner Expenses	2,245.12	10,586.31	-8,341.19	21.21%	42,345.24
6853-12 · Capital Campaign Expenses	48.77	624.99	-576.22	7.8%	2,499.96
6853-13 · Annual Fund Expense	0.00	416.65	-416.65	0.0%	999.97
6853-10 · Fund Raising Exp - Other	1,964.00	1,178.40	785.60	166.67%	4,713.60
Total 6853-10 · Fund Raising Exp	4,257.89	12,806.35	-8,548.46	33.25%	50,558.77

	Jul - Sep 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
6900-11 · Postage Development/Fundraising	0.00	180.24	-180.24	0.0%	720.96
6940-10 · Donation Exp					
6940-11 · Stock sale expenses	0.00	87.12	-87.12	0.0%	348.48
6940-10 · Donation Exp - Other	0.00	83.34	-83.34	0.0%	333.36
Total 6940-10 · Donation Exp	0.00	170.46	-170.46	0.0%	681.84
6900-10 · Advancement - Other	111.45				
Total 6900-10 · Advancement	17,089.03	19,276.33	-2,187.30	88.65%	76,438.69
6915-10 ⋅ Bank & Merchant Fees					
6915-50 ⋅ Interest Expense - Wells Fargo	642.97				
6915-10 · Bank & Merchant Fees - Other	-124.00	8,144.22	-8,268.22	-1.52%	21,717.91
Total 6915-10 · Bank & Merchant Fees	518.97	8,144.22	-7,625.25	6.37%	21,717.91
6930-10 · Bad Debt	0.00	10,361.94	-10,361.94	0.0%	41,447.76
Total Expense	621,645.65	765,921.59	-144,275.94	81.16%	2,731,446.68
Net Ordinary Income	927,585.16	1,071,063.69	-143,478.53	86.6%	1,604,836.61
Net Income	927,585.16	1,071,063.69	-143,478.53	86.6%	1,604,836.61

	Jul - Dec 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
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come					
4100-00 · Program Income					
4140-19 · Athletics	2,477.40				
6950-09 · Scholarship/Financial Aid Total	_,				
6950-11 · Scholarship-Guadalupe	-56,010.00				
6951-10 · FTR-Faculty Tuition Remission	-34,257.23	-21,780.00	-12,477.23	157.29%	-36,300.00
6950-10 · Financial Aid-General	-94,133.82	-55,200.00	-38,933.82	170.53%	-92,000.00
Total 6950-09 · Scholarship/Financial Aid Total	-184,401.05	-76,980.00	-107,421.05	239.54%	-128,300.00
4041-01 · Middle School Trips					
4140-13 · 8th Grade Trip	20,500.00	33,000.00	-12,500.00	62.12%	33,000.00
Total 4041-01 · Middle School Trips	20,500.00	33,000.00	-12,500.00	62.12%	33,000.00
4140-16 · Tuition	1,884,013.26	1,725,600.00	158,413.26	109.18%	2,300,800.00
4140-17 · Activity/Book Fee	80,068.11	64,428.75	15,639.36	124.27%	85,905.00
4140-18 · Lunch	131,274.92	87,946.89	43,328.03	149.27%	122,512.53
4240-16 · Application fee	460.60	1,200.00	-739.40	38.38%	1,200.00
Total 4100-00 · Program Income	1,934,393.24	1,835,195.64	99,197.60	105.41%	2,415,117.53
4300-00 · Development Income					
4300-01 · Restricted Development Income					
4303-10 · Scholar/Fiancial Aid Donations					
4260-10 · Financial Aid Grant	0.00	20,000.00	-20,000.00	0.0%	20,000.00
4303-10 · Scholar/Fiancial Aid Donations - Other	8,050.00				
Total 4303-10 · Scholar/Fiancial Aid Donations	8,050.00	20,000.00	-11,950.00	40.25%	20,000.00
4401-10 · Donation-Capital	56,378.76	799,999.98	-743,621.22	7.05%	1,599,999.96
Total 4300-01 · Restricted Development Income	64,428.76	819,999.98	-755,571.22	7.86%	1,619,999.96
4300-10 · Fundraising	3,695.34	8,750.00	-5,054.66	42.23%	17,500.00
4302-10 · FR - Annual Dinner	2,175.00				112,500.00
4400-10 · Donation-Operations					
4600-10 · Grants - Operation	12,610.00	6,250.00	6,360.00	201.76%	25,000.00
4400-11 · Annual Fund	60,081.66				
4400-10 · Donation-Operations - Other	2,216.95	90,000.00	-87,783.05	2.46%	90,000.00
Total 4400-10 · Donation-Operations	74,908.61	96,250.00	-21,341.39	77.83%	115,000.00
4405-10 ⋅ Donation-In Kind	-76.15				

	Jul - Dec 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
Total 4300-00 · Development Income	145,131.56	924,999.98	-779,868.42	15.69%	1,864,999.96
4300-19 · Fundraising Service Learning	12,015.00	9,450.00	2,565.00	127.14%	9,450.00
4500-00 · Other Income					
4450-10 · Auxilliary Income	2,857.27	1,260.00	1,597.27	226.77%	2,520.00
4451-10 - Rental Income	300.00	4,597.90	-4,297.90	6.53%	9,195.80
4500-10 · Bank Interest					
4500-11 · Interest Capital account	6,439.97				
4500-12 · Interest Operatiing account	461.38				
4500-10 ⋅ Bank Interest - Other	0.00	17,500.00	-17,500.00	0.0%	35,000.00
Total 4500-10 · Bank Interest	6,901.35	17,500.00	-10,598.65	39.44%	35,000.00
4501 · Dividend Income	209.95				
Total 4500-00 · Other Income	10,268.57	23,357.90	-13,089.33	43.96%	46,715.80
Total Income	2,101,808.37	2,793,003.52	-691,195.15	75.25%	4,336,283.29
Expense					
6000-00 · Personnel Expense					
6001-10 · Admin-Personnel Exp					
6010-10 · Salary Administration	120,390.82	96,625.35	23,765.47	124.6%	193,250.70
Total 6101-10 · Tax & Benes · Admin	13,287.12	14,675.89	-1,388.77	90.54%	29,351.78
Total 6001-10 · Admin-Personnel Exp	133,677.94	111,301.24	22,376.70	120.11%	222,602.48
6002-10 · Teachers-Personnel Exp					
6025-10 · Salary - Tchrs	565,144.65	596,185.47	-31,040.82	94.79%	1,230,264.65
Total 6100-10 · Tax & Benes -Program	64,265.26	71,324.16	-7,058.90	90.1%	145,662.93
Total 6002-10 · Teachers-Personnel Exp	629,409.91	667,509.63	-38,099.72	94.29%	1,375,927.58
6003-10 · Subst - Personnel Exp					
6035-10 · Salary - Substitute Teacher	10,331.56	3,534.97	6,796.59	292.27%	8,444.65
Total 6103-10 · Tax & Benes - Substitutes	790.82	288.09	502.73	274.5%	688.22
Total 6003-10 · Subst - Personnel Exp	11,122.38	3,823.06	7,299.32	290.93%	9,132.87
6004-10 · Lunch - Personnel Exp					
6025-30 - Salary - Lunch	29,047.78	29,554.96	-507.18	98.28%	65,702.65 Page 2

	Jul - Dec 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
Total 6100-30 · Tax & Benes - Lunch	3,587.53	4,060.75	-473.22	88.35%	8,807.38
Total 6004-10 · Lunch - Personnel Exp	32,635.31	33,615.71	-980.40	97.08%	74,510.03
6005-10 · Mtnce - Personnel Exp					
6015-10 · Salary Maintenance	33,902.51	33,809.75	92.76	100.27%	67,619.50
Total 6102-10 · Tax & Benes - Maintenance	3,804.46	4,230.07	-425.61	89.94%	8,460.14
Total 6005-10 · Mtnce - Personnel Exp	37,706.97	38,039.82	-332.85	99.13%	76,079.64
6006-10 · Temp & Contr - Personnel Exp					
6040-10 · Salary - Contract Labor					
6040-12 · Contract Labor - Administration	6,297.50	12,499.98	-6,202.48	50.38%	24,999.96
6041-10 · Contract Labor - Program	8,600.00				
Total 6040-10 · Salary - Contract Labor	14,897.50	12,499.98	2,397.52	119.18%	24,999.96
6006-10 · Temp & Contr - Personnel Exp - Other	0.00	2,000.00	-2,000.00	0.0%	2,000.00
Total 6006-10 · Temp & Contr - Personnel Exp	14,897.50	14,499.98	397.52	102.74%	26,999.96
6020-10 ⋅ Payroll Processing	1,873.61	1,999.99	-126.38	93.68%	3,999.98
6099-10 · Benefits					
6117-10 · Flexable spending accounts	127.35	727.98	-600.63	17.49%	1,455.96
6105-10 · Workman's Comp Expense	3,050.42	3,285.66	-235.24	92.84%	6,571.32
6115-10 · Medical Insurance Expense	33,879.53	30,000.00	3,879.53	112.93%	60,000.00
Total 6099-10 · Benefits	37,057.30	34,013.64	3,043.66	108.95%	68,027.28
6155-10 · Recruiting & Hiring	0.00	2,976.78	-2,976.78	0.0%	5,953.56
6180-10 · Staff Development	2,000,00				
6180-12 · Staff development- Norris award 6180-10 · Staff Development - Other	2,000.00 5,614.57	4,686.60	927.97	119.8%	9,373.20
Total 6180-10 - Staff Development	7,614.57	4,686.60	2,927.97	162.48%	9,373.20
Total 0100-10 · Stall Development	7,014.57	4,000.00	2,921.91	102.40%	9,373.20
tal 6000-00 · Personnel Expense	905,995.49	912,466.45	-6,470.96	99.29%	1,872,606.58
20-10 ⋅ Insurance					
6521-10 · Director & Officer Insurance	5,744.00	5,186.88	557.12	110.74%	5,186.88
6522-10 · Liability & Property Insurance	7,855.19	7,083.18	772.01	110.9%	14,166.36
6525-10 · Auto & Bus Insurance	3,459.05	4,118.64	-659.59	83.99%	8,237.28
6520-10 · Insurance - Other	1,505.20				<del>P</del> a

	Jul - Dec 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
otal 6520-10 ⋅ Insurance	18,563.44	16,388.70	2,174.74	113.27%	27,590.52
5530-10 · Plant Operations					
6603-12 · Storage & oth exp due to const	56,112.58	25,500.00	30,612.58	220.05%	41,000.00
6540-10 ⋅ Natural Gas	2,917.57	6,133.47	-3,215.90	47.57%	12,266.94
6545-10 · Electric	12,219.96	12,118.68	101.28	100.84%	24,237.36
6550-10 · Telephone Expense	2,804.95	4,382.16	-1,577.21	64.01%	8,764.32
6555-10 · Internet	670.61	427.14	243.47	157.0%	854.28
6560-10 · Water & Sewer	5,206.55	5,931.37	-724.82	87.78%	11,388.23
6565-10 · Trash Pickup	1,309.02	1,943.64	-634.62	67.35%	3,887.28
6566-10 · Security and Alarm	304.65	358.32	-53.67	85.02%	716.64
6567-10 · Lawn care/Snow removal	2,740.00	5,398.74	-2,658.74	50.75%	10,797.48
6590-10 · Depreciation - Building	41,042.34	41,042.52	-0.18	100.0%	82,085.04
6590-11 · Deprciation Capital Imprv	3,016.35	4,620.00	-1,603.65	65.29%	9,240.00
6590-12 · Depreciation Portables	5,828.58	7,897.50	-2,068.92	73.8%	15,795.00
6603-10 ⋅ Maint Supplies	4,941.35	6,685.50	-1,744.15	73.91%	13,371.00
otal 6530-10 · Plant Operations	139,114.51	122,439.04	16,675.47	113.62%	234,403.57
580-00 · Furniture, Equip, & Repairs					
6580-10 · Deprec Prog Furn/Fix/Equip	6,102.72	11,909.70	-5,806.98	51.24%	23,819.40
6580-11 · Small Furniture expense	1,904.52	2,500.02	-595.50	76.18%	5,000.04
6591-10 · Deprec Mtnce Equip	196.02	334.92	-138.90	58.53%	669.84
6591-11 · Deprec Admin Furn/Fix/Equip	496.65	2,233.62	-1,736.97	22.24%	4,467.24
6600-10 ⋅ Repair Eq-Admin/Misc	0.00	291.24	-291.24	0.0%	582.48
6601-10 · Repair Eq-Teaching	90.00	949.02	-859.02	9.48%	1,898.04
6602-10 · Repair Eq-Facility					
6603-11 · Maint PM Contracts	3,152.80				
6602-10 · Repair Eq-Facility - Other	5,801.62	8,255.64	-2,454.02	70.28%	16,511.28
Total 6602-10 - Repair Eq-Facility	8,954.42	8,255.64	698.78	108.46%	16,511.28
6604-10 · Maint Equip	401.93				
otal 6580-00 · Furniture, Equip, & Repairs	18,146.26	26,474.16	-8,327.90	68.54%	52,948.32
624-10 · Admin Expenses					
6625-10 · School Board Expense	0.00	1,035.00	-1,035.00	0.0%	2,070.00
6651-10 · Admin Technology					
6592-11 · Deprec Tech Admin	1,406.40	1,310.76	95.64	107.3%	2,621.52
6651-11 · Admin Software	225.73	247.20	-21.47	91.32%	494.40

July through December 2009

	Jul - Dec 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
Total 6651-10 · Admin Technology	5,564.40	1,557.96	4,006.44	357.16%	3,115.92
	-,	,	,		, ,
6702-10 · Outside printing Admin	0.00	253.02	-253.02	0.0%	506.04
6855-10 · Hospitality Exp	1,493.97	1,655.04	-161.07	90.27%	3,310.08
6920-10 · Professional Services					
6921-10 · Audit and Accounting	13,275.63	16,345.62	-3,069.99	81.22%	19,595.64
6920-10 · Professional Services - Other	3,059.00				
Total 6920-10 · Professional Services	16,334.63	16,345.62	-10.99	99.93%	19,595.64
Total 6624-10 · Admin Expenses	23,393.00	20,846.64	2,546.36	112.22%	28,597.68
8750-01 ⋅ Program Expenses					
6610-10 ⋅ Bus Expense	3,725.04	6,217.32	-2,492.28	59.91%	12,434.64
6750-10 ⋅ Book Expense					
Total 6751-10 · Text	11,129.03	17,253.00	-6,123.97	64.51%	17,253.00
Total 6750-10 · Book Expense	12,105.98	21,016.48	-8,910.50	57.6%	22,270.96
6800-10 · Program Supply					
Total 6801-30 ⋅ Specialty Classes	1,567.82	1,922.98	-355.16	81.53%	3,296.58
6592-12 ⋅ Deprec Tech Program Supply	2,132.71	9,991.98	-7,859.27	21.34%	19,983.96
6592-13 · Deprec Science Equip	53.46	391.14	-337.68	13.67%	782.28
Total 6755-10 · Consumable Workbooks	3,749.51				
6797-11 · PS, Currculium Elementary	766.15	3,749.99	-2,983.84	20.43%	4,999.97
6798-10 ⋅ PS, Consumable	320.41	13,448.53	-13,128.12	2.38%	17,931.37
6798-23 · Yearbook	0.00	400.00	-400.00	0.0%	1,236.24
6799-10 ⋅ PS, Durables	119.90	2,250.00	-2,130.10	5.33%	3,000.00
Total 6800-01 · 1st Program supply	875.40	661.06	214.34	132.42%	1,133.26
Total 6800-02 ⋅ 2nd Program supply	480.23	661.06	-180.83	72.65%	1,133.26
Total 6800-03 · 3rd Program supply	1,219.44	661.06	558.38	184.47%	1,133.26
Total 6800-04 · 4th Program supply	502.46	661.06	-158.60	76.01%	1,133.26
Total 6800-05 · 5th Program supply	468.99	654.50	-185.51	71.66%	1,122.00
Total 6800-06 · MS Program supply	1,656.05	6,971.16	-5,315.11	23.76%	11,950.56
Total 6800-09 · PS - Electives	2,370.24	1,596.08	774.16	148.5%	2,642.67
Total 6800-10 · Program Supply	20,440.93	52,792.45	-32,351.52	38.72%	84,767.57

6810-10 · Activity Expense 6810-17 · Athletics

425.00

	Jul - Dec 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
6810-12 · School Events - Activity	747.51	3,677.75	-2,930.24	20.33%	6,304.70
6810-14 · 8th Grade Trip - Washington DC	30,688.00	36,382.78	-5,694.78	84.35%	54,574.17
6810-15 · 7th Grade Trip - CFI	13,557.08	12,800.01	757.07	105.92%	12,800.01
6810-16 · 6th Grade Trip - Teton	10,136.95	10,500.00	-363.05	96.54%	10,500.00
6810-10 · Activity Expense - Other	222.51				
Total 6810-10 · Activity Expense	55,777.05	63,360.54	-7,583.49	88.03%	84,178.88
6853-19 · Fund Raising Exp Service Learn					
6853-20 · Donation from Fundraising	750.00				
6853-19 · Fund Raising Exp Service Learn - Other	4,966.86	4,545.00	421.86	109.28%	9,090.00
Total 6853-19 · Fund Raising Exp Service Learn	5,716.86	4,545.00	1,171.86	125.78%	9,090.00
6860-10 · Transportation	0.00	2,294.25	-2,294.25	0.0%	3,933.00
Total 6750-01 · Program Expenses	97,765.86	150,226.04	-52,460.18	65.08%	216,675.05
6800-29 · Lunch Program Expenses					
6800-30 ⋅ Kitchen Equipment					
6800-32 · Kitchen equip other	1,470.30				
6800-30 · Kitchen Equipment - Other	288.88	1,303.44	-1,014.56	22.16%	2,606.88
Total 6800-30 · Kitchen Equipment	1,759.18	1,303.44	455.74	134.96%	2,606.88
6850-30 · Food-Lunch program	47,308.44	54,462.98	-7,154.54	86.86%	81,694.46
6925-30 · Dues & Licenses-Food Serv	162.38	436.98	-274.60	37.16%	873.96
6800-29 · Lunch Program Expenses - Other	11,369.99				
Total 6800-29 · Lunch Program Expenses	60,599.99	56,203.40	4,396.59	107.82%	85,175.30
6899-10 · All-McGillis School expense					
6185-10 · Travel	2,291.07	4,111.44	-1,820.37	55.72%	6,167.16
6605-10 · Shipping Expense	1,932.75	3,028.00	-1,095.25	63.83%	4,542.00
6630-10 · SPA Expense	579.24	793.82	-214.58	72.97%	1,190.74
6650-10 · Office Supplies	6,418.49	4,368.00	2,050.49	146.94%	6,552.00
Total 6655-10 · Postage & Mailing	1,862.32	4,620.00	-2,757.68	40.31%	6,930.00
6700-10 · Photocopy Expense					
6703-10 · Lease copy machine	9,527.18				
6700-10 · Photocopy Expense - Other	0.00	9,101.94	-9,101.94	0.0%	18,203.88
Total 6700-10 · Photocopy Expense	9,527.18	9,101.94	425.24	104.67%	18,203.88

	Jul - Dec 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
6703-11 · Newsletters	3,239.63	4,277.80	-1,038.17	75.73%	7,700.04
6701-10 · Outside Printing - Other	4,841.94	1,514.10	3,327.84	319.79%	3,028.20
Total 6701-10 · Outside Printing	8,081.57	5,791.90	2,289.67	139.53%	10,728.24
6806-13 - Social Committee	0.00	200.00	-200.00	0.0%	300.00
6806-14 · Community Events	722.29	333.32	388.97	216.7%	499.98
6850-10 · Food-Meetings etc	3,754.50	2,156.64	1,597.86	174.09%	3,234.96
6865-10 · Misc. Operating Exp	6,956.40	2,164.02	4,792.38	321.46%	3,246.02
6899-11 · Heads Discr Fund	650.00	3,333.34	-2,683.34	19.5%	5,000.02
Total 6925-10 · Dues & Licence Organization	6,501.24	4,325.30	2,175.94	150.31%	7,250.30
6899-10 · All-McGillis School expense - Other	229.96				
Total 6899-10 · All-McGillis School expense	49,507.01	44,327.72	5,179.29	111.68%	73,845.30
6900-10 · Advancement					
6592-10 · Depreciation - Donor Recog	91.50	101.28	-9.78	90.34%	202.56
Total 6640-10 · Admission Expense	17,877.74	11,733.60	6,144.14	152.36%	23,467.20
6705-10 · Printing Advancement	1,105.25	403.68	701.57	273.79%	807.36
6853-10 ⋅ Fund Raising Exp					
6853-11 · Annual Dinner Expenses	2,095.25	21,172.62	-19,077.37	9.9%	42,345.24
6853-12 ⋅ Capital Campaign Expenses	208.52	1,249.98	-1,041.46	16.68%	2,499.96
6853-13 · Annual Fund Expense	300.00	833.31	-533.31	36.0%	999.97
6853-10 · Fund Raising Exp - Other	2,458.99	2,356.80	102.19	104.34%	4,713.60
Total 6853-10 · Fund Raising Exp	5,062.76	25,612.71	-20,549.95	19.77%	50,558.77
6900-11 · Postage Development/Fundraising 6940-10 · Donation Exp	0.00	360.48	-360.48	0.0%	720.96
6940-11 · Stock sale expenses	60.08	174.24	-114.16	34.48%	348.48
6940-10 · Donation Exp - Other	-10.08	166.68	-176.76	-6.05%	333.36
Total 6940-10 - Donation Exp	50.00	340.92	-290.92	14.67%	681.84
6900-10 · Advancement - Other	52.63				
Total 6900-10 · Advancement	24,239.88	38,552.67	-14,312.79	62.88%	76,438.69
6915-10 · Bank & Merchant Fees					
6915-50 · Interest Expense - Wells Fargo	1,055.27				
6915-10 · Bank & Merchant Fees - Other	4,905.07	11,763.87	-6,858.80	41.7%	21,717.91
Total 6915-10 · Bank & Merchant Fees	5,960.34	11,763.87	-5,803.53	50.67%	21,717.91 <b>P</b>

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## The McGillis School Profit & Loss Budget Performance

	Jul - Dec 09	YTD Budget	\$ Over Budget	% of Budget	Annual Budget		
6930-10 · Bad Debt	7,974.39	20,723.88	-12,749.49	38.48%	41,447.76		
Total Expense	1,351,260.17	1,420,412.57	-69,152.40	95.13%	2,731,446.68		
Net Ordinary Income	750,548.20	1,372,590.95	-622,042.75	54.68%	1,604,836.61		
Other Income/Expense							
Other Income							
8600-11 · (gain)/loss disp of fixed asset	2.00						
Total Other Income	2.00						
Net Other Income	2.00						
Net Income	750,550.20	1,372,590.95	-622,040.75	54.68%	1,604,836.61		

•	Jul '09 - Mar 10	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
4100-00 ⋅ Program Income					
4140-19 · Athletics	2,852.40				
6950-09 · Scholarship/Financial Aid Total					
6950-11 · Scholarship-Guadalupe	-56,010.00				
6951-10 · FTR-Faculty Tuition Remission	-45,738.72	-32,670.00	-13,068.72	140.0%	-36,300.00
6950-10 · Financial Aid-General	-151,688.76	-82,800.00	-68,888.76	183.2%	-92,000.00
Total 6950-09 · Scholarship/Financial Aid Total	-253,437.48	-115,470.00	-137,967.48	219.48%	-128,300.00
4041-01 · Middle School Trips					
4140-13 · 8th Grade Trip	21,000.00	33,000.00	-12,000.00	63.64%	33,000.00
Total 4041-01 · Middle School Trips	21,000.00	33,000.00	-12,000.00	63.64%	33,000.00
4140-16 · Tuition	2,333,417.27	2,185,760.00	147,657.27	106.76%	2,300,800.00
4140-17 · Activity/Book Fee	91,635.50	81,609.75	10,025.75	112.29%	85,905.00
4140-18 · Lunch	155,064.10	111,399.40	43,664.70	139.2%	122,512.53
4240-16 · Application fee	1,760.60	1,200.00	560.60	146.72%	1,200.00
Total 4100-00 · Program Income	2,352,292.39	2,297,499.15	54,793.24	102.39%	2,415,117.53
4300-00 · Development Income					
4300-01 · Restricted Development Income					
4303-10 · Scholar/Fiancial Aid Donations					
4260-11 · Scholarship Grants-Guadalupe	2,000.00				
4260-10 · Financial Aid Grant	0.00	20,000.00	-20,000.00	0.0%	20,000.00
4303-11 · Financial Aid donation Gala	18,500.00				
4303-10 · Scholar/Fiancial Aid Donations - Othe	18,100.00				
Total 4303-10 · Scholar/Fiancial Aid Donations	38,600.00	20,000.00	18,600.00	193.0%	20,000.00
4401-10 · Donation-Capital	72,158.76	1,199,999.97	-1,127,841.21	6.01%	1,599,999.96
4403-10 · Donation-Library	100.00				
Total 4300-01 · Restricted Development Income	110,858.76	1,219,999.97	-1,109,141.21	9.09%	1,619,999.96
4300-10 · Fundraising	8,580.11	14,000.00	-5,419.89	61.29%	17,500.00
4302-10 · FR - Annual Dinner	110,708.00	56,250.00	54,458.00	196.81%	112,500.00

#### The McGillis School Profit & Loss Budget Performance July 2009 through March 2010

	Jul '09 - Mar 10	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
4400-10 · Donation-Operations					
4600-10 · Grants - Operation	12,610.00	12,500.00	110.00	100.88%	25,000.00
4400-11 · Annual Fund	79,368.72				
4400-10 · Donation-Operations - Other	4,336.95	90,000.00	-85,663.05	4.82%	90,000.00
Total 4400-10 · Donation-Operations	96,315.67	102,500.00	-6,184.33	93.97%	115,000.00
4405-10 · Donation-In Kind	-76.15				
4300-00 · Development Income - Other	5,100.00				
Total 4300-00 · Development Income	331,486.39	1,392,749.97	-1,061,263.58	23.8%	1,864,999.96
4300-19 · Fundraising Service Learning	11,980.00	9,450.00	2,530.00	126.77%	9,450.00
4500-00 · Other Income					
4450-10 · Auxilliary Income	13,227.62	2,016.00	11,211.62	656.13%	2,520.00
4451-10 · Rental Income	820.00	7,356.64	-6,536.64	11.15%	9,195.80
4500-10 ⋅ Bank Interest					
4500-11 · Interest Capital account	7,424.14				
4500-12 · Interest Operatiing account	632.12				
4500-10 · Bank Interest - Other	0.00	28,000.00	-28,000.00	0.0%	35,000.00
Total 4500-10 · Bank Interest	8,056.26	28,000.00	-19,943.74	28.77%	35,000.00
4501 · Dividend Income	264.98				
Total 4500-00 · Other Income	22,368.86	37,372.64	-15,003.78	59.85%	46,715.80
	2,718,127.64	3,737,071.76	-1,018,944.12	72.73%	4,336,283.29
6000-00 ⋅ Personnel Expense					
6001-10 · Admin-Personnel Exp					
6010-10 · Salary Administration	178,500.14	148,654.38	29,845.76	120.08%	193,250.70
Total 6101-10 · Tax & Benes - Admin	20,510.15	22,578.29	-2,068.14	90.84%	29,351.78
Total 6001-10 · Admin-Personnel Exp	199,010.29	171,232.67	27,777.62	116.22%	222,602.48
6002-10 · Teachers-Personnel Exp					
6025-10 · Salary - Tchrs	844,112.00	940,527.62	-96,415.62	89.75%	1,230,264.65

#### The McGillis School Profit & Loss Budget Performance July 2009 through March 2010

	Jul '09 - Mar 10	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
Total 6100-10 · Tax & Benes -Program	98,736.86	111,584.62	-12,847.76	88.49%	145,662.93
Total 6002-10 · Teachers-Personnel Exp	942,848.86	1,052,112.24	-109,263.38	89.62%	1,375,927.58
6003-10 · Subst - Personnel Exp					
6035-10 · Salary - Substitute Teacher	14,851.76	6,284.39	8,567.37	236.33%	8,444.65
Total 6103-10 · Tax & Benes - Substitutes	1,140.93	512.16	628.77	222.77%	688.22
Total 6003-10 - Subst - Personnel Exp	15,992.69	6,796.55	9,196.14	235.31%	9,132.87
6004-10 · Lunch - Personnel Exp					
6025-30 · Salary - Lunch	44,054.70	49,526.23	-5,471.53	88.95%	65,702.65
6100-30 · Tax & Benes - Lunch					
Total 6100-30 · Tax & Benes - Lunch	5,628.15	6,741.50	-1,113.35	83.49%	8,807.38
Total 6004-10 · Lunch - Personnel Exp	49,682.85	56,267.73	-6,584.88	88.3%	74,510.03
6005-10 · Mtnce - Personnel Exp					
6015-10 · Salary Maintenance	49,639.51	52,015.00	-2,375.49	95.43%	67,619.50
Total 6102-10 · Tax & Benes - Maintenance	5,661.72	6,507.80	-846.08	87.0%	8,460.14
Total 6005-10 · Mtnce - Personnel Exp	55,301.23	58,522.80	-3,221.57	94.5%	76,079.64
6006-10 · Temp & Contr - Personnel Exp 6040-10 · Salary - Contract Labor					
6040-13 · Contract Labor - IT	19,297.50				
6040-12 · Contract Labor - Administration	1,459.70	18,749.97	-17,290.27	7.79%	24,999.96
Total 6040-10 · Salary - Contract Labor	20,757.20	18,749.97	2,007.23	110.71%	24,999.96
6006-10 · Temp & Contr - Personnel Exp - Other	0.00	2,000.00	-2,000.00	0.0%	2,000.00
Total 6006-10 · Temp & Contr - Personnel Exp	20,757.20	20,749.97	7.23	100.04%	26,999.96
6020-10 · Payroll Processing 6099-10 · Benefits	2,930.76	3,076.91	-146.15	95.25%	3,999.98
6117-10 · Flexable spending accounts	204.75	1,091.97	-887.22	18.75%	1,455.96

	Jul '09 - Mar 10	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
6105-10 · Workman's Comp Expense	4,396.10	4,928.49	-532.39	89.2%	6,571.32
6115-10 · Medical Insurance Expense	52,514.28	45,000.00	7,514.28	116.7%	60,000.00
Total 6099-10 · Benefits	57,115.13	51,020.46	6,094.67	111.95%	68,027.28
6155-10 · Recruiting & Hiring	957.52	4,465.17	-3,507.65	21.44%	5,953.56
6180-10 · Staff Development					
6180-12 · Staff development- Norris award	2,000.00				
6180-10 · Staff Development - Other	7,159.57	7,029.90	129.67	101.85%	9,373.20
Total 6180-10 · Staff Development	9,159.57	7,029.90	2,129.67	130.29%	9,373.20
Total 6000-00 · Personnel Expense	1,353,756.10	1,431,274.40	-77,518.30	94.58%	1,872,606.58
6520-10 · Insurance					
6521-10 · Director & Officer Insurance	5,744.00	5,186.88	557.12	110.74%	5,186.88
6522-10 · Liability & Property Insurance	12,047.79	10,624.77	1,423.02	113.39%	14,166.36
6525-10 · Auto & Bus Insurance	5,007.21	6,177.96	-1,170.75	81.05%	8,237.28
6520-10 · Insurance - Other	1,505.20				
Total 6520-10 · Insurance	24,304.20	21,989.61	2,314.59	110.53%	27,590.52
6530-10 · Plant Operations					
6603-12 · Storage & oth exp due to const	73,494.46	28,800.00	44,694.46	255.19%	41,000.00
6540-10 · Natural Gas	6,202.23	10,733.58	-4,531.35	57.78%	12,266.94
6545-10 · Electric	18,619.24	21,207.69	-2,588.45	87.8%	24,237.36
6550-10 · Telephone Expense	4,330.62	6,573.24	-2,242.62	65.88%	8,764.32
6555-10 · Internet	915.92	640.71	275.21	142.95%	854.28
6560-10 · Water & Sewer	8,251.26	8,778.43	-527.17	94.0%	11,388.23
6565-10 ⋅ Trash Pickup	1,941.92	2,915.46	-973.54	66.61%	3,887.28
6566-10 · Security and Alarm	424.50	537.48	-112.98	78.98%	716.64
6567-10 ⋅ Lawn care/Snow removal	5,439.54	8,098.11	-2,658.57	67.17%	10,797.48
6590-10 · Depreciation - Building	61,563.51	61,563.78	-0.27	100.0%	82,085.04
6590-11 · Deprciation Capital Imprv	4,326.60	6,930.00	-2,603.40	62.43%	9,240.00
6590-12 · Depreciation Portables	8,742.87	11,846.25	-3,103.38	73.8%	15,795.00
6603-10 · Maint Supplies	7,569.71	10,028.25	-2,458.54	75.48%	13,371.00
Total 6530-10 · Plant Operations	201,822.38	178,652.98	23,169.40	112.97%	234,403.57

	Jul '09 - Mar 10	YTD Budget	\$ Over Budget	% of Budget	Annual Budget	
6580-00 · Furniture, Equip, & Repairs						
6580-10 · Deprec Prog Furn/Fix/Equip	9,078.99	17,864.55	-8,785.56	50.82%	23,819.40	
6580-11 · Small Furniture expense	3,072.49	3,750.03	-677.54	81.93%	5,000.04	
6591-10 · Deprec Mtnce Equip	294.03	502.38	-208.35	58.53%	669.84	
6591-11 · Deprec Admin Furn/Fix/Equip	691.35	3,350.43	-2,659.08	20.64%	4,467.24	
6600-10 · Repair Eq-Admin/Misc	0.00	436.86	-436.86	0.0%	582.48	
6601-10 · Repair Eq-Teaching	90.00	1,423.53	-1,333.53	6.32%	1,898.04	
6602-10 · Repair Eq-Facility						
6603-11 · Maint PM Contracts	4,695.65					
6602-10 · Repair Eq-Facility - Other	6,981.39	12,383.46	-5,402.07	56.38%	16,511.28	
Total 6602-10 · Repair Eq-Facility	11,677.04	12,383.46	-706.42	94.3%	16,511.28	
6604-10 · Maint Equip	895.19					
Total 6580-00 · Furniture, Equip, & Repairs	25,799.09	39,711.24	-13,912.15	64.97%	52,948.32	
6624-10 · Admin Expenses						
6625-10 · School Board Expense	117.00	1,552.50	-1,435.50	7.54%	2,070.00	
Total 6651-10 - Admin Technology	4,627.51	2,336.94	2,290.57	198.02%	3,115.92	
6702-10 · Outside printing Admin	0.00	379.53	-379.53	0.0%	506.04	
6855-10 · Hospitality Exp	3,481.48	2,482.56	998.92	140.24%	3,310.08	
6920-10 · Professional Services						
6921-10 · Audit and Accounting	15,685.63	17,970.63	-2,285.00	87.29%	19,595.64	
6920-10 · Professional Services - Other	3,059.00					
Total 6920-10 · Professional Services	18,744.63	17,970.63	774.00	104.31%	19,595.64	
Total 6624-10 · Admin Expenses	26,970.62	24,722.16	2,248.46	109.1%	28,597.68	
6750-01 · Program Expenses						
6750-10 · Book Expense						
Total 6751-10 · Text	11,147.89	17,253.00	-6,105.11	64.61%	17,253.00	
Total 6754-10 · Teacher Resource	1,008.45					
6750-10 · Book Expense - Other	-118.81	4,390.72	-4,509.53	-2.71%	5,017.96	

	Jul '09 - Mar 10	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
Total 6750-10 · Book Expense	12,037.53	21,643.72	-9,606.19	55.62%	22,270.96
6800-10 ⋅ Program Supply					
Total 6801-30 · Specialty Classes	2,226.62	2,747.14	-520.52	81.05%	3,296.58
6592-12 · Deprec Tech Program Supply	2,296.39	14,987.97	-12,691.58	15.32%	19,983.96
6592-13 · Deprec Science Equip	80.19	586.71	-506.52	13.67%	782.28
Total 6755-10 ⋅ Consumable Workbooks	3,831.57				
6797-11 · PS, Currculium Elementary	846.80	4,374.98	-3,528.18	19.36%	4,999.97
6798-10 ⋅ PS, Consumable	320.41	15,689.95	-15,369.54	2.04%	17,931.37
6798-23 · Yearbook	0.00	700.00	-700.00	0.0%	1,236.24
6799-10 · PS, Durables	230.58	2,625.00	-2,394.42	8.78%	3,000.00
Total 6800-01 · 1st Program supply	930.41	944.38	-13.97	98.52%	1,133.26
Total 6800-02 · 2nd Program supply	1,054.55	944.38	110.17	111.67%	1,133.26
Total 6800-03 · 3rd Program supply	1,241.34	944.38	296.96	131.45%	1,133.26
Total 6800-04 · 4th Program supply	519.48	944.38	-424.90	55.01%	1,133.26
Total 6800-05 · 5th Program supply	558.25	935.00	-376.75	59.71%	1,122.00
Total 6800-06 · MS Program supply	3,844.20	9,958.80	-6,114.60	38.6%	11,950.56
Total 6800-09 · PS - Electives	3,818.27	2,183.65	1,634.62	174.86%	2,642.67
6800-11 · PS, SAT testing	0.00	2,448.00	-2,448.00	0.0%	2,448.00
6802-10 · PS, Tech equipment	3,044.92	1,912.50	1,132.42	159.21%	2,295.00
6802-11 ⋅ PS, Tech Software	290.99	1,487.50	-1,196.51	19.56%	1,785.00
6806-11 ⋅ PS, Family Groups	0.00	318.78	-318.78	0.0%	382.54
6806-12 · PS, Shabbat	1,496.84	762.50	734.34	196.31%	915.00
6800-10 · Program Supply - Other	422.98	4,552.80	-4,129.82	9.29%	5,463.36
Total 6800-10 ⋅ Program Supply	27,054.79	70,048.80	-42,994.01	38.62%	84,767.57
Total 6810-10 · Activity Expense	61,364.17	83,128.10	-21,763.93	73.82%	84,178.88
6853-19 · Fund Raising Exp Service Learn					
6853-20 · Donation from Fundraising	750.00				
6853-19 · Fund Raising Exp Service Learn - Other	5,041.86	6,817.50	-1,775.64	73.96%	9,090.00
Total 6853-19 · Fund Raising Exp Service Learn	5,791.86	6,817.50	-1,025.64	84.96%	9,090.00

	Jul '09 - Mar 10	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
6860-10 · Transportation					
6860-12 · Fuel	427.43				
6610-10 · Bus Expense	5,607.56	9,325.98	-3,718.42	60.13%	12,434.64
6860-10 · Transportation - Other	0.00	3,277.50	-3,277.50	0.0%	3,933.00
Total 6860-10 · Transportation	6,034.99	12,603.48	-6,568.49	47.88%	16,367.64
6750-01 · Program Expenses - Other	163.00				
Total 6750-01 · Program Expenses	112,446.34	194,241.60	-81,795.26	57.89%	216,675.05
6800-29 · Lunch Program Expenses					
Total 6800-30 · Kitchen Equipment	2,116.18	1,955.16	161.02	108.24%	2,606.88
6850-30 ⋅ Food-Lunch program	56,120.66	74,886.59	-18,765.93	74.94%	81,694.46
6925-30 · Dues & Licenses-Food Serv	162.38	655.47	-493.09	24.77%	873.96
6800-29 · Lunch Program Expenses - Other	41,200.09				
Total 6800-29 · Lunch Program Expenses	99,599.31	77,497.22	22,102.09	128.52%	85,175.30
6899-10 · All-McGillis School expense					
6185-10 · Travel	2,886.22	5,653.23	-2,767.01	51.05%	6,167.16
6605-10 ⋅ Shipping Expense	2,527.21	4,163.50	-1,636.29	60.7%	4,542.00
6630-10 ⋅ SPA Expense	719.27	1,091.51	-372.24	65.9%	1,190.74
6650-10 · Office Supplies	10,465.39	6,006.00	4,459.39	174.25%	6,552.00
Total 6655-10 · Postage & Mailing	5,607.54	6,352.50	-744.96	88.27%	6,930.00
6700-10 ⋅ Photocopy Expense					
6703-10 ⋅ Lease copy machine	13,842.56				
6700-10 · Photocopy Expense - Other	0.00	13,652.91	-13,652.91	0.0%	18,203.88
Total 6700-10 · Photocopy Expense	13,842.56	13,652.91	189.65	101.39%	18,203.88
6701-10 · Outside Printing					
6703-11 · Newsletters	4,246.73	6,844.48	-2,597.75	62.05%	7,700.04
6701-10 · Outside Printing - Other	5,707.69	2,271.15	3,436.54	251.31%	3,028.20
Total 6701-10 · Outside Printing	9,954.42	9,115.63	838.79	109.2%	10,728.24

	Jul '09 - Mar 10	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
COOC 40 Canial Committee	0.00	200.00	200.00	0.00/	200.00
6806-13 · Social Committee	0.00	300.00 499.98	-300.00	0.0%	300.00 499.98
6806-14 · Community Events	1,534.32		1,034.34	306.88%	
6850-10 · Food-Meetings etc	5,621.14	2,965.38	2,655.76	189.56%	3,234.96
6865-10 · Misc. Operating Exp	9,835.29	2,975.52	6,859.77	330.54%	3,246.02
6899-11 · Heads Discr Fund	1,739.00	4,583.35	-2,844.35	37.94%	5,000.02
6925-10 · Dues & Licence Organization	0.00	4 400 00	4 400 00	0.00/	4 400 00
6925-11 · PNAIS Accrediation expense	0.00	1,400.30	-1,400.30	0.0%	1,400.30
6925-10 · Dues & Licence Organization - Other	8,949.64	4,387.50	4,562.14	203.98%	5,850.00
Total 6925-10 · Dues & Licence Organization	8,949.64	5,787.80	3,161.84	154.63%	7,250.30
6899-10 · All-McGillis School expense - Other	229.96				
Total 6899-10 · All-McGillis School expense	73,911.96	63,147.31	10,764.65	117.05%	73,845.30
6900-10 · Advancement					
6592-10 · Depreciation - Donor Recog	137.25	151.92	-14.67	90.34%	202.56
Total 6640-10 · Admission Expense	21,236.15	17,600.40	3,635.75	120.66%	23,467.20
6705-10 · Printing Advancement	1,105.25	605.52	499.73	182.53%	807.36
6853-10 · Fund Raising Exp					
6853-11 ⋅ Annual Dinner Expenses	10,448.51	42,345.25	-31,896.74	24.68%	42,345.25
6853-12 · Capital Campaign Expenses	208.52	1,874.97	-1,666.45	11.12%	2,499.96
6853-13 · Annual Fund Expense	300.00	999.97	-699.97	30.0%	999.97
6853-10 · Fund Raising Exp - Other	5,122.35	3,535.20	1,587.15	144.9%	4,713.60
Total 6853-10 ⋅ Fund Raising Exp	16,079.38	48,755.39	-32,676.01	32.98%	50,558.78
6900-11 · Postage Development/Fundraising	0.00	540.72	-540.72	0.0%	720.96
6940-10 · Donation Exp					
6940-11 · Stock sale expenses	-90.02	261.36	-351.38	-34.44%	348.48
6940-10 · Donation Exp - Other	3,580.05	250.02	3,330.03	1,431.91%	333.36
Total 6940-10 · Donation Exp	3,490.03	511.38	2,978.65	682.47%	681.84
6900-10 - Advancement - Other	897.63				
Total 6900-10 · Advancement	42,945.69	68,165.33	-25,219.64	63.0%	76,438.70

5:14 PM 04/12/10 Accrual Basis

## The McGillis School Profit & Loss Budget Performance

	Jul '09 - Mar 10	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
6915-10 · Bank & Merchant Fees					
6915-50 · Interest Expense - Wells Fargo	1,454.30				
6915-10 · Bank & Merchant Fees - Other	12,859.06	19,003.18	-6,144.12	67.67%	21,717.91
Total 6915-10 · Bank & Merchant Fees	14,313.36	19,003.18	-4,689.82	75.32%	21,717.91
6930-10 ⋅ Bad Debt	8,653.39	31,085.82	-22,432.43	27.84%	41,447.76
6935-10 · Cash Over/Under	7.45				
	1,984,529.89	2,149,490.85	-164,960.96	92.33%	2,731,446.69
	733,597.75	1,587,580.91	-853,983.16	46.21%	1,604,836.60
8600-12 · Gain/Loss on investment asset	-109.24				
	-109.24				
8600-11 · (gain)/loss disp of fixed asset 8600-10 · (Gain)/Loss sale invest assets	-9.54				
cool 10° (Camp 2000 Sale invest assets	-118.16				
	-118.16				
	733,479.59	1,587,580.91	-854,101.32	46.2%	1,604,836.60